

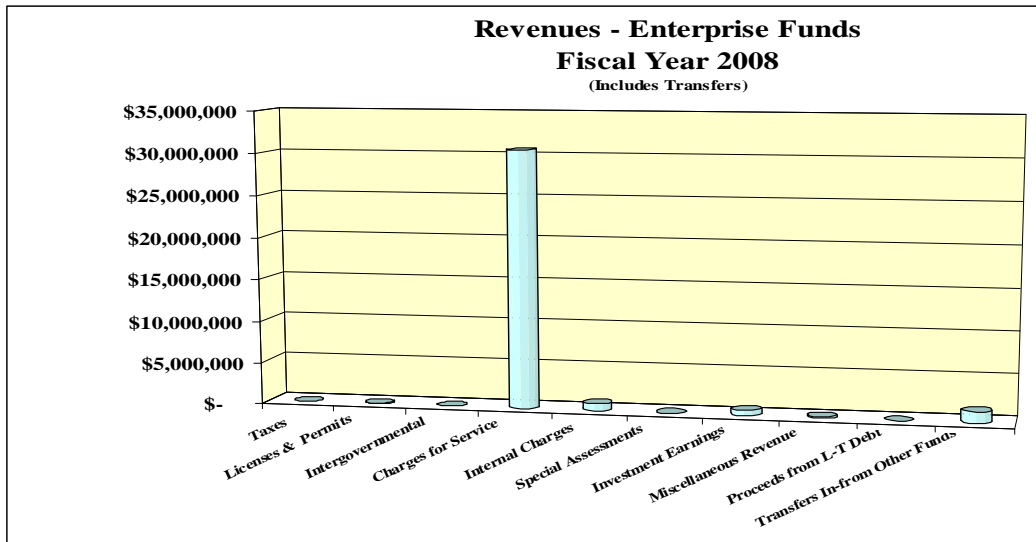
Enterprise Funds Combined

City of Great Falls, Montana

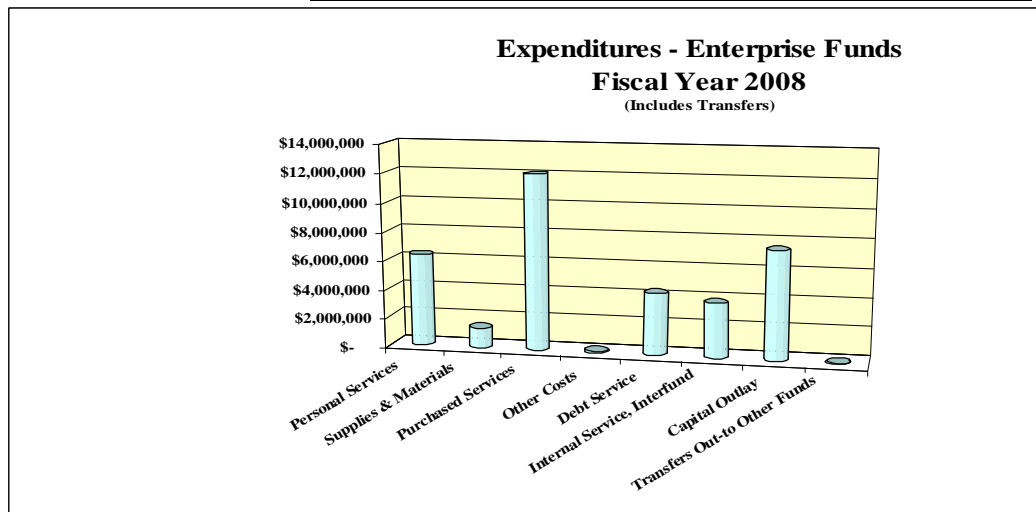
| | FY 2006 Actual | Original | FY 2007 Amended | Projected | FY 2008 Adopted |
|---|-------------------|--------------------|---------------------|---------------------|--------------------|
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 64,492 | 32,950 | 32,950 | 38,950 | 40,950 |
| Intergovernmental | 110,572 | 2,929 | 2,929 | 2,932 | 3,080 |
| Charges for Services | 25,023,378 | 39,314,290 | 28,814,290 | 30,003,539 | 30,655,323 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 769,672 | 816,519 | 816,519 | 822,259 | 857,417 |
| Special Assessments | 17,782 | 0 | 0 | 1,803 | 574 |
| Investment Earnings | 670,694 | 418,978 | 501,376 | 692,177 | 651,442 |
| Miscellaneous Revenue | 468,934 | 65,294 | 65,294 | 505,588 | 158,056 |
| Subtotal Operating Revenue | 27,125,524 | 40,650,960 | 30,233,358 | 32,067,248 | 32,366,842 |
| Proceeds from Long-term Debt | 1,500,000 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 1,289,270 | 1,216,963 | 1,389,963 | 1,389,963 | 1,354,110 |
| Total Revenue | 29,914,794 | 41,867,923 | 31,623,321 | 33,457,211 | 33,720,952 |
| Personal Services | 5,455,334 | 5,943,786 | 5,943,786 | 5,804,857 | 6,378,245 |
| Supplies & Materials | 1,043,864 | 1,149,993 | 1,149,993 | 1,162,016 | 1,363,749 |
| Purchased Services | 9,181,996 | 21,424,300 | 11,937,226 | 11,872,902 | 12,087,166 |
| Other Costs | 96,412 | 113,755 | 113,755 | 70,548 | 96,700 |
| Debt Service - Interest & Fees | 1,741,030 | 1,607,835 | 1,697,835 | 1,722,215 | 1,590,857 |
| Internal Service, Interfund | 3,060,324 | 3,594,522 | 3,537,178 | 3,500,945 | 3,782,179 |
| Subtotal Operating Expenses | 20,578,960 | 33,834,191 | 24,379,773 | 24,133,483 | 25,298,896 |
| Debt Service - Principal | 2,500,580 | 2,570,397 | 2,570,397 | 2,570,397 | 2,692,147 |
| Capital Outlay | 5,804,856 | 8,292,557 | 17,485,478 | 16,779,851 | 7,500,486 |
| Transfers - Out to Other Funds | 224,048 | 77,438 | 77,438 | 77,438 | 77,438 |
| Total Expenditures | 29,108,444 | 44,774,583 | 44,513,086 | 43,561,169 | 35,568,967 |
| Revenue Over (Under) Expenditures | 806,350 | (2,906,660) | (12,889,765) | (10,103,958) | (1,848,015) |
| add (deduct) Net Changes in Reserves | (341,528) | 67,936 | 67,936 | 3,270,789 | 0 |
| Net Change in the Unreserved Balance | 464,822 | (2,838,724) | (12,821,829) | (6,833,169) | (1,848,015) |

| Reserves | | | | | |
|---------------------------------|-------------------|------------------|-------------------|------------------|------------------|
| Beginning Balance - July 1 | 11,834,567 | 9,667,744 | 13,061,641 | 12,176,095 | 8,905,306 |
| Net Change | 341,528 | (67,936) | (67,936) | (3,270,789) | 0 |
| Ending Balance - June 30 | 12,176,095 | 9,599,808 | 12,993,705 | 8,905,306 | 8,905,306 |

| Unreserved Balance | | | | | |
|---------------------------------|------------------|------------------|--------------------|------------------|---------------|
| Beginning Balance - July 1 | 8,231,495 | 6,958,998 | 6,958,998 | 8,696,317 | 1,863,148 |
| Net Change | 464,822 | (2,838,724) | (12,821,829) | (6,833,169) | (1,848,015) |
| Ending Balance - June 30 | 8,696,317 | 4,120,274 | (5,862,831) | 1,863,148 | 15,133 |



| | FY 2006 Actual | FY 2007 Amended | FY 2008 Adopted | Adopted Difference |
|-------------------------------|----------------------|----------------------|----------------------|-----------------------|
| Taxes | \$ - | \$ - | \$ - | \$ - |
| Licenses & Permits | 64,492 | 32,950 | 40,950 | 8,000 |
| Intergovernmental | 110,572 | 2,929 | 3,080 | 151 |
| Charges for Service | 25,023,378 | 28,814,290 | 30,655,323 | 1,841,033 |
| Internal Charges | 769,672 | 816,519 | 857,417 | 40,898 |
| Special Assessments | 17,782 | 0 | 574 | 574 |
| Investment Earnings | 670,694 | 501,376 | 651,442 | 150,066 |
| Miscellaneous Revenue | 468,934 | 65,294 | 158,056 | 92,762 |
| Proceeds from L-T Debt | 1,500,000 | 0 | 0 | 0 |
| Transfers In-from Other Funds | 1,289,270 | 1,389,963 | 1,354,110 | (35,853) |
| | \$ 29,914,794 | \$ 31,623,321 | \$ 33,720,952 | \$ 2,097,631 |



| | FY 2006 Actual | FY 2007 Amended | FY 2008 Adopted | Adopted Difference |
|------------------------------|----------------------|----------------------|----------------------|-----------------------|
| Personal Services | \$ 5,455,334 | \$ 5,943,786 | \$ 6,378,245 | \$ 434,459 |
| Supplies & Materials | 1,043,864 | 1,149,993 | 1,363,749 | 213,756 |
| Purchased Services | 9,181,996 | 11,937,226 | 12,087,166 | 149,940 |
| Other Costs | 96,412 | 113,755 | 96,700 | (17,055) |
| Debt Service | 4,241,610 | 4,268,232 | 4,283,004 | 14,772 |
| Internal Service, Interfund | 3,060,324 | 3,537,178 | 3,782,179 | 245,001 |
| Capital Outlay | 5,804,856 | 17,485,478 | 7,500,486 | (9,984,992) |
| Transfers Out-to Other Funds | 224,048 | 77,438 | 77,438 | 0 |
| | \$ 29,108,444 | \$ 44,513,086 | \$ 35,568,967 | \$ (8,944,119) |

Fund 511 - Water

City of Great Falls, Montana

| | FY 2006 | FY 2007 | | FY 2008 | |
|---|------------------|--------------------|--------------------|--------------------|-------------------|
| | Actual | Original | Amended | Projected | Adopted |
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental | 108,072 | 2,929 | 2,929 | 2,932 | 3,080 |
| Charges for Services | 7,390,961 | 8,201,000 | 8,201,000 | 9,358,355 | 9,789,000 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 3,968 | 0 | 0 | 6,018 | 0 |
| Special Assessments | 13,865 | 0 | 0 | 0 | 0 |
| Investment Earnings | 242,145 | 165,000 | 165,000 | 237,000 | 209,000 |
| Miscellaneous Revenue | 81,009 | 2,000 | 2,000 | 184,127 | 2,000 |
| Subtotal Operating Revenue | 7,840,020 | 8,370,929 | 8,370,929 | 9,788,432 | 10,003,080 |
| Proceeds from Long-term Debt | 0 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | 7,840,020 | 8,370,929 | 8,370,929 | 9,788,432 | 10,003,080 |
| Personal Services | 1,673,142 | 1,903,476 | 1,903,476 | 1,807,967 | 2,032,487 |
| Supplies & Materials | 479,335 | 580,853 | 580,853 | 557,779 | 626,890 |
| Purchased Services | 617,433 | 822,967 | 826,858 | 752,556 | 873,332 |
| Other Costs | 7,645 | 13,500 | 13,500 | 4,500 | 13,500 |
| Debt Service - Interest & Fees | 328,142 | 351,103 | 351,103 | 351,103 | 319,184 |
| Internal Service, Interfund | 920,710 | 1,257,959 | 1,213,043 | 1,185,987 | 1,288,014 |
| Subtotal Operating Expenses | 4,026,407 | 4,929,858 | 4,888,833 | 4,659,892 | 5,153,407 |
| Debt Service - Principal | 705,000 | 725,000 | 725,000 | 725,000 | 750,000 |
| Capital Outlay | 3,465,818 | 4,143,120 | 7,111,061 | 7,111,061 | 4,102,455 |
| Transfers - Out to Other Funds | 90,320 | 24,100 | 24,100 | 24,100 | 24,100 |
| Total Expenditures | 8,287,545 | 9,822,078 | 12,748,994 | 12,520,053 | 10,029,962 |
| Revenue Over (Under) Expenditures | (447,525) | (1,451,149) | (4,378,065) | (2,731,621) | (26,882) |
| add (deduct) Net Changes in Reserves | 0 | 0 | 0 | 0 | 0 |
| Net Change in the Unreserved Balance | (447,525) | (1,451,149) | (4,378,065) | (2,731,621) | (26,882) |
| Reserves | | | | | |
| Beginning Balance - July 1 | 3,632,768 | 4,892,738 | 4,892,738 | 3,632,768 | 3,632,768 |
| Net Change | 0 | 0 | 0 | 0 | 0 |
| Ending Balance - June 30 | <u>3,632,768</u> | <u>4,892,738</u> | <u>4,892,738</u> | <u>3,632,768</u> | <u>3,632,768</u> |
| Balance Available for Capital Projects | | | | | |
| Beginning Balance - July 1 | 4,015,961 | 4,426,415 | 4,426,415 | 3,568,436 | 836,815 |
| Net Change | (447,525) | (1,451,149) | (4,378,065) | (2,731,621) | (26,882) |
| Ending Balance - June 30 | <u>3,568,436</u> | <u>2,975,266</u> | <u>48,350</u> | <u>836,815</u> | <u>809,933</u> |

Fund Purpose

The Water Fund is administered by the Public Works Department. This fund is an enterprise fund encompassing related debt service, administrative expenses, water distribution system, water lab, and operation and maintenance of the water treatment plant. Its purpose is to safeguard community health and provide adequate quantities of high quality drinking water by meeting or exceeding federal regulations of the Safe Drinking Water Act of 1996.

This budget provides appropriation for the capital improvement program. Capital improvement program appropriations are carried over from year to year, as needed, until completion of the projects. The City developed a capital improvement plan to update and improve the water plant, transmission mains, storage and pumping facilities, distribution main replacement, over sizing and extensions to the system. Originally developed with a ten-year target period for construction, realistic construction and bonding capacities have shown that the City will require approximately fifteen years to complete this capital improvement program.

Residential and commercial sales are the main revenue sources for the Water Fund. The City will continue to make timely rate adjustments in order to maintain the financial stability of the water system by annually analyzing the Water Utility Financial Plan and Cost of Service Analysis. Utility rates will need to be increased periodically, based on inflation, operating requirements, and capital improvement programs.

The Water Fund has seven divisions. The divisions are:

- **Debt Services**

This budget accounts for principal payments, interest payments, and fiscal agent fees on revenue bonds and other long-term debt.

- **Central Garage/Equipment Revolving**

The Central Garage Division administers replacement services for all major vehicles and equipment of the City. Machinery and equipment scheduled for replacement are addressed through this budget.

- **Water – Customer Service**

The water customer service budget funds personnel, equipment, materials, and services necessary to provide responsive customer service. Expenses to the fund are shared with sewer customer service.

- **Water - Lab and Testing**

The public water supply system is regulated by the Environmental Protection Agency (EPA) under the Federal Safe Drinking Water Act (SDWA). The laboratory is certified by the Environmental Protection Agency (EPA) to conduct bacteriological analysis of drinking water. The lab also writes the annual Consumer Confidence Report, keeps track of electricity and chemical costs associated with water treatment, and establishes optimum water treatment chemical dosages based on tests it conducts on the seasonally fluctuating quality of the Missouri River.

- **Water – Purification**

The water purification budget funds personnel, equipment and materials necessary for the operation and maintenance of the water treatment plant, four remote pumping stations, and seven storage tank facilities. The water treatment plant treats and distributes up to 40 million gallons of water per day to the City of Great Falls, Black Eagle, and Malmstrom Air Force Base.

- **Water Distribution**

The water distribution budget funds personnel, equipment, and materials necessary for the operation and maintenance of the water distribution system. Distribution modification projects are the capital portions of the budget which funds primary main replacements, purchasing of major repair materials, and large-scale meter installations.

- **Water – Bonded Projects**

The water bonded division budgets for capital improvements identified in the Water Master Plan.

The Water Fund organizational chart is in the Organization Section – Public Works Department.

Debt Service Administration

Budget Highlights

Debt Service Administration is administered by the Fiscal Services Department.

| <i>Debt Service Administration</i> Fiscal Services Department | FY 2006 | FY 2007 | | FY 2008 | |
|--|------------------|------------------|------------------|------------------|------------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 328,142 | 351,103 | 351,103 | 351,103 | 319,184 |
| Internal Service, Interfund | 0 | 3,434 | 3,434 | 3,434 | 4,971 |
| Subtotal Operating Expenses | 328,142 | 354,537 | 354,537 | 354,537 | 324,155 |
| Debt Service - Principal | 705,000 | 725,000 | 725,000 | 725,000 | 750,000 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Debt Service Administration | 1,033,142 | 1,079,537 | 1,079,537 | 1,079,537 | 1,074,155 |

This budget reflects both principal and interest payments. The principal payment is actually a liability payment rather than an accounting expenditure. The City uses bond issues to finance all major water system capital improvement. State Revolving Fund funds were issued in Fiscal Year 2001. In Fiscal Year 2002, the City called bonds issued in 1992 and 1996 and reissued new bonds for a decrease in interest rates.

Please refer to the Capital and Debt Section for detailed loan payment information.

Major Accomplishments – Goals and Objectives

This budget only deals with scheduled transactions for debt as issued. Statements of accomplishment, goals, objectives and policies are not applicable.

Central Garage/Equipment Revolving

Budget Highlights

Central Garage/Equipment Revolving is administered by Central Garage.

| <i>Central Garage - Equipment Revolving</i> Public Works Department | FY 2006 | FY 2007 | | FY 2008 | |
|--|--------------|----------------|----------------|----------------|---------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 2,089 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 0 | 0 | 0 | 0 | 0 |
| Subtotal Operating Expenses | 2,089 | 0 | 0 | 0 | 0 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 143,120 | 143,120 | 143,120 | 65,720 |
| Total Central Garage - Equipment Revolving | 2,089 | 143,120 | 143,120 | 143,120 | 65,720 |

Central Garage/Equipment Revolving (continued)

Machinery and equipment scheduled for replacement are treated as withdrawals from the Equipment Revolving Schedule reserves and appropriated in this budget.

Major Accomplishments – Goals and Objectives

This budget only deals with scheduled transactions for machinery and equipment purchases. Statements of accomplishment, goals, objectives and policies are not applicable.

Water – Customer Service**Budget Highlights***Water - Customer Service*

| Public Works Department | FY 2006 | FY 2007 | | | FY 2008 |
|--------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 185,809 | 210,443 | 210,443 | 212,407 | 220,204 |
| Supplies & Materials | 7,787 | 12,210 | 12,210 | 9,270 | 11,210 |
| Purchased Services | 31,036 | 38,000 | 36,809 | 35,126 | 40,317 |
| Other Costs | 0 | 1,500 | 1,500 | 1,500 | 1,500 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 257,413 | 356,082 | 355,768 | 355,768 | 377,208 |
| Subtotal Operating Expenses | 482,045 | 618,235 | 616,730 | 614,071 | 650,439 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Water - Customer Service | 482,045 | 618,235 | 616,730 | 614,071 | 650,439 |

Goals and Objectives**Major Accomplishments – In the Past Year**

- Implemented a 2.0% increase in water rates.
- Implemented one call utility locates.
- Installed radio read meters on the Northwest and Southwest side.

Priority Goals and Objectives – For the Upcoming Year

- Provide cost effective public services.
- Anticipate and plan for future service needs.
- Form partnerships with other governments and organizations to make better use of public resources in providing services.
- Establish and maintain financial reserves necessary for stability.
- Continue radio read meter installations.

Water – Lab and Testing**Budget Highlights***Water - Lab & Testing*

| Public Works Department | FY 2006 | FY 2007 | | | FY 2008 |
|--------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 50,996 | 55,289 | 55,289 | 52,574 | 58,975 |
| Supplies & Materials | 8,934 | 8,443 | 8,443 | 8,443 | 8,980 |
| Purchased Services | 35,473 | 39,723 | 39,723 | 37,010 | 47,565 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 11,564 | 11,276 | 11,193 | 11,193 | 13,101 |
| Subtotal Operating Expenses | 106,967 | 114,731 | 114,648 | 109,220 | 128,621 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Water - Lab & Testing | 106,967 | 114,731 | 114,648 | 109,220 | 128,621 |

Water – Lab and Testing (continued)**Goals and Objectives****Major Accomplishments - In the Past Year**

- Maintained compliance with the Safe Drinking Water Act.
- Began testing for Cryptosporidium and *E. coli* as required by upcoming regulations.
- Began using a different test method to detect coliform bacteria in drinking water. The new method allows more flexibility and quicker determination of test results.

Priority Goals and Objectives - For the Upcoming Year

- Maintain quality control as prescribed by the Safe Drinking Water Act and the Montana State Department of Environmental Quality.
- Provide adequate quantities of high-quality drinking water to Great Falls consumers for a reasonable cost and promote public awareness of the City's dedication toward this end.
- Continue to respond to the needs of those we serve by providing tours of the Water Treatment Plant for school groups, various civic organizations and other concerned citizens.

Water - Purification**Budget Highlights***Water - Purification*

Public Works Department

| | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 643,330 | 715,816 | 715,816 | 623,755 | 788,320 |
| Supplies & Materials | 289,055 | 335,200 | 335,200 | 331,500 | 374,600 |
| Purchased Services | 509,974 | 705,584 | 711,138 | 641,730 | 740,100 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 319,920 | 456,819 | 416,925 | 409,869 | 427,528 |
| Subtotal Operating Expenses | 1,762,279 | 2,213,419 | 2,179,079 | 2,006,854 | 2,330,548 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 827,553 | 1,902,876 | 3,209,342 | 3,209,342 | 1,883,353 |
| Total Water - Purification | 2,589,832 | 4,116,295 | 5,388,421 | 5,216,196 | 4,213,901 |

Goals and Objectives**Major Accomplishments - In the Past Year**

- Provided continuous supply of safe, aesthetically pleasing water to the residents of Great Falls, Black Eagle and Malmstrom Air Force Base.
- Continued the process of modernizing plant instrumentation.
- Assisted City in completion of a Water Master Plan for the treatment, distribution and storage facilities.
- Collected and analyzed one year accumulation of wind monitoring data.
- Completed installation of new rapid mixers and flocculation equipment, replacing equipment nearing 50 years of age.
- Completed significant efforts to meet new requirements of the Long Term 2 Enhanced Surface Water Treatment Rule (LT2) and Stage 2 Disinfection Byproducts Rule (Stage 2 DBPR).

Goals and Objectives (continued)

Priority Goals and Objectives - For the Upcoming Year

- Complete sampling to meet requirements of LT2 and Stage 2 DBPR rules.
- Implement new Computerized Maintenance Management Program.
- Continue to analyze cost/benefit of water treatment plant services to maximize efficiency.
- Continue improvements to instrumentation.
- Continue capital improvements program.

Water - Distribution

Budget Highlights

Water - Distribution

| | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|
| | Actual | Original | Amended | Projected | Adopted |
| Public Works Department | | | | | |
| Personal Services | 793,007 | 921,928 | 921,928 | 919,231 | 964,988 |
| Supplies & Materials | 173,559 | 225,000 | 225,000 | 208,566 | 232,100 |
| Purchased Services | 38,861 | 39,660 | 39,188 | 38,690 | 45,350 |
| Other Costs | 7,645 | 12,000 | 12,000 | 3,000 | 12,000 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 292,774 | 393,581 | 388,956 | 368,956 | 417,549 |
| Subtotal Operating Expenses | 1,305,846 | 1,592,169 | 1,587,072 | 1,538,443 | 1,671,987 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 2,638,265 | 2,097,124 | 3,758,599 | 3,758,599 | 2,153,382 |
| Total Water - Distribution | 3,944,111 | 3,689,293 | 5,345,671 | 5,297,042 | 3,825,369 |

Goals and Objectives

Major Accomplishments – In the Past Year

- Main break repair.
- Made replacement water service taps on main replacement projects.
- Repaired faulty and damaged fire hydrants.
- Replaced settled sidewalk and curb sections over hydrant supply lines.
- Replaced curb and sidewalk damaged by main breaks.
- Operated isolation valves on main replacement projects.
- Updated gatebox field books.

Priority Goals and Objectives – For the Upcoming Year

- Promote and retain sustainable development.
- Anticipate and plan for future service needs, costs and financing.
- Anticipate and plan for future capacities and resources needed for services.
- Enhance existing sources and control costs.
- Replace water main at 7 different locations in the City.
- Renew 30” water main in Oddfellows Park and Broadwater Bay area.
- Update of the Water Master Plan.

Fund 513 - Sewer

City of Great Falls, Montana

| | FY 2006 Actual | FY 2007 Original | FY 2007 Amended | FY 2007 Projected | FY 2008 Adopted |
|---|-------------------|---------------------|--------------------|----------------------|--------------------|
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 63,192 | 32,000 | 32,000 | 38,000 | 40,000 |
| Intergovernmental | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 6,325,917 | 6,274,000 | 6,274,000 | 7,034,000 | 6,831,000 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 125,059 | 137,550 | 137,550 | 137,550 | 137,279 |
| Special Assessments | 911 | 0 | 0 | 474 | 0 |
| Investment Earnings | 281,611 | 143,000 | 218,873 | 273,000 | 252,000 |
| Miscellaneous Revenue | (12,899) | 0 | 0 | 20,496 | 0 |
| Subtotal Operating Revenue | 6,783,791 | 6,586,550 | 6,662,423 | 7,503,520 | 7,260,279 |
| Proceeds from Long-term Debt | 0 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | 6,783,791 | 6,586,550 | 6,662,423 | 7,503,520 | 7,260,279 |
| Personal Services | 634,562 | 740,143 | 740,143 | 711,906 | 776,676 |
| Supplies & Materials | 62,143 | 77,865 | 77,865 | 75,785 | 86,065 |
| Purchased Services | 2,278,664 | 2,351,891 | 2,351,891 | 2,495,051 | 2,551,944 |
| Other Costs | 0 | 15,000 | 15,000 | 3,000 | 15,000 |
| Debt Service - Interest & Fees | 825,289 | 688,353 | 778,353 | 778,353 | 728,446 |
| Internal Service, Interfund | 693,128 | 770,206 | 766,104 | 761,236 | 821,544 |
| Subtotal Operating Expenses | 4,493,786 | 4,643,458 | 4,729,356 | 4,825,331 | 4,979,675 |
| Debt Service - Principal | 1,167,000 | 1,204,000 | 1,204,000 | 1,204,000 | 1,247,000 |
| Capital Outlay | 1,326,917 | 1,712,550 | 5,732,796 | 5,707,196 | 1,685,649 |
| Transfers - Out to Other Funds | 16,789 | 8,181 | 8,181 | 8,181 | 8,181 |
| Total Expenditures | 7,004,492 | 7,568,189 | 11,674,333 | 11,744,708 | 7,920,505 |
| Revenue Over (Under) Expenditures | (220,701) | (981,639) | (5,011,910) | (4,241,188) | (660,226) |
| add (deduct) Net Changes in Reserves | 0 | 0 | 0 | 2,924,762 | 0 |
| Net Change in the Unreserved Balance | (220,701) | (981,639) | (5,011,910) | (1,316,426) | (660,226) |
| Reserves | | | | | |
| Beginning Balance - July 1 | 6,735,099 | 3,036,439 | 6,430,336 | 6,735,099 | 3,810,337 |
| Net Change | 0 | 0 | 0 | (2,924,762) | 0 |
| Ending Balance - June 30 | 6,735,099 | 3,036,439 | 6,430,336 | 3,810,337 | 3,810,337 |
| Balance Available for Capital Projects | | | | | |
| Beginning Balance - July 1 | 2,244,803 | 546,058 | 546,058 | 2,024,102 | 707,676 |
| Net Change | (220,701) | (981,639) | (5,011,910) | (1,316,426) | (660,226) |
| Ending Balance - June 30 | 2,024,102 | (435,581) | (4,465,852) | 707,676 | 47,450 |

Fund Purpose

The Sewer Fund is administered by the Public Works Department. The primary function of the Sewer Fund is to safeguard community health and the state water supply. The Sewer Fund is an enterprise fund encompassing related debt service, administrative expenses and operation and maintenance of the sewer collection system. It oversees the management of the wastewater treatment plant.

This budget provides appropriation for the capital improvement program. Capital improvement program appropriations are carried over from year to year, as needed, until completion of the projects. The City developed a Capital Improvement Plan to update and improve the sanitary sewer system. Originally developed with a ten-year target period for construction, realistic construction and bonding capacities have shown that the City will require approximately fifteen years to complete this Capital Improvement Program.

Residential and commercial sales are the main revenue sources for the sewer fund. Continued incremental rate increases are needed to maintain the Capital Improvement Program, meet inflation, and maintain the operation of the system.

The Sewer Fund has six divisions. The divisions are:

- **Debt Services**

This budget accounts for principal payments, interest payments and fiscal agent fees on revenue bonds and other long-term debt.

- **Central Garage/ Equipment Revolving**

The Central Garage Division administers replacement services for all major vehicles and equipment of the City. Machinery and equipment scheduled for replacement are addressed through this budget.

- **Sewer - Customer Service**

The Sewer Customer Service budget funds personnel, equipment, materials, and services necessary to provide responsive customer service. Expenses to the fund are shared with water customer service.

- **Sewer - Treatment**

The Sewer Treatment budget funds the operation and maintenance of the wastewater treatment plant and twenty-six lift stations. Presently operated by Veolia Water North America Operating Services, Inc. (VWNAOS), the plant treats an average of nine million gallons of wastewater per day. VWNAOS, a private firm, has a contract for the operation and maintenance of the City's wastewater treatment plant until March 31, 2015. This budget also provides funding for the industrial pretreatment program for the purpose of controlling industrial waste discharges to the sanitary sewers.

- **Sewer - Collection**

The Sewer Collection budget funds personnel, equipment, and materials necessary for the operation and maintenance of the sanitary sewer system, including inspecting, cleaning, and repairing of sewer lines.

- **Sewer - Bonded Projects**

The Sewer Bonded Division budgets for capital improvements identified in the Sewer Master Plan.

The Sewer Fund organizational chart is the Organization Section – Public Works Department.

Debt Service Administration**Budget Highlights**

Debt Service Administration is administered by the Fiscal Services Department.

| <i>Debt Service Administration</i> Fiscal Services Department | FY 2006 | FY 2007 | | | FY 2008 |
|--|-----------|-----------|-----------|-----------|-----------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 825,289 | 688,353 | 778,353 | 778,353 | 728,446 |
| Internal Service, Interfund | 8,403 | 14,388 | 14,388 | 14,388 | 15,121 |
| Subtotal Operating Expenses | 833,692 | 702,741 | 792,741 | 792,741 | 743,567 |
| Debt Service - Principal | 1,167,000 | 1,204,000 | 1,204,000 | 1,204,000 | 1,247,000 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Debt Service Administration | 2,000,692 | 1,906,741 | 1,996,741 | 1,996,741 | 1,990,567 |

The City uses bond issues to finance all major sewer system capital improvement. State of Montana Revolving Fund bonds were issued in Fiscal Year 2001. In Fiscal Year 2002, the City called bonds issued in 1992 and 1996 and reissued new bonds for a decrease in interest rates. In addition, in Fiscal Year 2002, the City issued Department of Natural Resources and Conservation (DNRC) Revolving Fund bonds worth \$12.1 million for the construction of new digesters at the wastewater treatment plant. The bond issue was \$5.0 million in Fiscal Year 2005 for sewer improvements and co-generator at the waste water treatment plant.

Please refer to the Capital and Debt Section for detailed bond payment information.

Major Accomplishments – Goals and Objectives

This budget only deals with scheduled transactions for debt as issued. Statements of accomplishment, goals, objectives, and policies are not applicable.

Central Garage/Equipment Revolving**Budget Highlights**

| <i>Central Garage - Equipment Revolving</i> Public Works Department | FY 2006 | FY 2007 | | | FY 2008 |
|--|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 0 | 0 | 0 | 0 | 0 |
| Subtotal Operating Expenses | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 25,600 | 339,140 | 313,540 | 0 |
| Total Central Garage - Equipment Revolving | 0 | 25,600 | 339,140 | 313,540 | 0 |

Machinery and equipment scheduled for replacement are treated as withdrawals from the Equipment Revolving Schedule reserves and appropriated in this budget.

Major Accomplishments – Goals and Objectives

This budget only deals with scheduled transactions for machinery and equipment purchases. Statements of accomplishment, goals, objectives, and policies are not applicable.

Sewer – Customer Service**Budget Highlights***Sewer - Customer Service*

Public Works Department

| | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 189,631 | 210,453 | 210,453 | 209,881 | 220,204 |
| Supplies & Materials | 7,246 | 8,865 | 8,865 | 9,635 | 9,865 |
| Purchased Services | 9,687 | 11,960 | 11,960 | 9,852 | 10,483 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 280,948 | 283,562 | 283,256 | 283,256 | 297,591 |
| Subtotal Operating Expenses | 487,512 | 514,840 | 514,534 | 512,624 | 538,143 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Sewer - Customer Service | 487,512 | 514,840 | 514,534 | 512,624 | 538,143 |

Goals and Objectives**Major Accomplishments – In the Past Year**

- Implemented a 2% increase in sewer rates.
- Installed radio read meters on the Northwest and Southwest side.

Sewer - Treatment**Budget Highlights***Sewer - Treatment*

Public Works Department

| | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 76,272 | 77,134 | 77,134 | 77,664 | 85,694 |
| Supplies & Materials | 58 | 1,300 | 1,300 | 250 | 1,300 |
| Purchased Services | 2,256,969 | 2,319,976 | 2,319,976 | 2,474,864 | 2,521,491 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 195,022 | 199,665 | 199,554 | 199,554 | 223,960 |
| Subtotal Operating Expenses | 2,528,321 | 2,598,075 | 2,597,964 | 2,752,332 | 2,832,445 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 261,965 | 875,063 | 1,179,131 | 1,179,131 | 889,912 |
| Total Sewer - Treatment | 2,790,286 | 3,473,138 | 3,777,095 | 3,931,463 | 3,722,357 |

Goals and Objectives**Major Accomplishments - In the Past Year**

- Biologically and physically treated wastewater to quality standards defined by the State Department of Environmental Quality and the Environmental Protection Agency.
- Completed construction of a facility to generate electricity with excess methane formed by the new digesters.
- Took enforcement actions against an industrial discharger to address hydrogen sulfide problems being generated in the sewer as a result of its discharge.

Priority Goals & Objectives – For The Upcoming Year

- Work with Southern Montana Electric to determine requirements to accept the wastewater proposed to be generated by the Highwood Generating Station.
- Complete development of Technically Based Local Limits for industrial discharges to the sanitary sewer.

Sewer - Collection

Highlights

Sewer - Collection

Public Works Department

| | FY 2006 | FY 2007 | | FY 2008 | |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 368,659 | 452,556 | 452,556 | 424,361 | 470,778 |
| Supplies & Materials | 54,839 | 67,700 | 67,700 | 65,900 | 74,900 |
| Purchased Services | 12,008 | 19,955 | 19,955 | 10,335 | 19,970 |
| Other Costs | 0 | 15,000 | 15,000 | 3,000 | 15,000 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 175,572 | 238,443 | 234,758 | 229,890 | 246,620 |
| Subtotal Operating Expenses | 611,078 | 793,654 | 789,969 | 733,486 | 827,268 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 758,202 | 811,887 | 1,519,885 | 1,519,885 | 795,737 |
| Total Sewer - Collection | 1,369,280 | 1,605,541 | 2,309,854 | 2,253,371 | 1,623,005 |

Goals and Objectives

Major Accomplishments - In The Past Year

- Eliminated backups and costly claims, by cleaning approximately 110 miles of sanitary sewer main.
- Replaced and upsized a section of the NE interceptor.

Priority Goals & Objectives - For The Upcoming Year

- Promote, encourage and support sustainable development.
- Anticipate and plan for future service needs, cost and financing.
- Anticipate and plan for future capacities and resources needed for services.
- Establish and maintain financial reserves necessary to stability.
- Line sewers in problem areas.

Sewer – Bonded Projects

Budget Highlights

Sewer Bonded 2005

Public Works Department

| | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|----------------|----------|------------------|------------------|----------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 0 | 0 | 0 | 0 | 0 |
| Subtotal Operating Expenses | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 210,859 | 0 | 2,694,640 | 2,694,640 | 0 |
| Total Sewer Bonded 2005 | 210,859 | 0 | 2,694,640 | 2,694,640 | 0 |

The Sewer Bonded Division budgets for capital improvements identified in the Sewer Master Plan.

Fund 515 – Storm Drain

City of Great Falls, Montana

| | FY 2006 Actual | FY 2007 Original | FY 2007 Amended | Projected | FY 2008 Adopted |
|---|-------------------|---------------------|--------------------|--------------------|--------------------|
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 1,801,156 | 1,633,000 | 1,633,000 | 1,660,380 | 1,663,000 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 0 | 0 | 0 | 0 | 0 |
| Special Assessments | 1,428 | 0 | 0 | 793 | 0 |
| Investment Earnings | 146,656 | 102,000 | 102,000 | 178,800 | 168,800 |
| Miscellaneous Revenue | 311,247 | 0 | 0 | 166,537 | 0 |
| Subtotal Operating Revenue | 2,260,487 | 1,735,000 | 1,735,000 | 2,006,510 | 1,831,800 |
| Proceeds from Long-term Debt | 0 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | 2,260,487 | 1,735,000 | 1,735,000 | 2,006,510 | 1,831,800 |
| Personal Services | 10,264 | 10,669 | 10,669 | 10,777 | 11,309 |
| Supplies & Materials | 3,668 | 7,000 | 7,000 | 5,000 | 7,000 |
| Purchased Services | 38,638 | 32,550 | 32,550 | 34,227 | 40,350 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 222,815 | 210,971 | 210,971 | 210,971 | 199,030 |
| Internal Service, Interfund | 234,873 | 267,762 | 267,745 | 260,245 | 273,853 |
| Subtotal Operating Expenses | 510,258 | 528,952 | 528,935 | 521,220 | 531,542 |
| Debt Service - Principal | 329,491 | 335,000 | 335,000 | 335,000 | 352,000 |
| Capital Outlay | 226,687 | 1,504,037 | 2,743,834 | 2,743,834 | 1,572,382 |
| Transfers - Out to Other Funds | 67,642 | 158 | 158 | 158 | 158 |
| Total Expenditures | 1,134,078 | 2,368,147 | 3,607,927 | 3,600,212 | 2,456,082 |
| Revenue Over (Under) Expenditures | 1,126,409 | (633,147) | (1,872,927) | (1,593,702) | (624,282) |
| add (deduct) Net Changes in Reserves | (63,437) | 0 | 0 | 0 | 0 |
| Net Change in the Unreserved Balance | 1,062,972 | (633,147) | (1,872,927) | (1,593,702) | (624,282) |
| Reserves | | | | | |
| Beginning Balance - July 1 | 965,158 | 1,028,595 | 1,028,595 | 1,028,595 | 1,028,595 |
| Net Change | 63,437 | 0 | 0 | 0 | 0 |
| Ending Balance - June 30 | 1,028,595 | 1,028,595 | 1,028,595 | 1,028,595 | 1,028,595 |
| Balance Available for Capital Projects | | | | | |
| Beginning Balance - July 1 | 2,894,988 | 2,805,711 | 2,805,711 | 3,957,960 | 2,364,258 |
| Net Change | 1,062,972 | (633,147) | (1,872,927) | (1,593,702) | (624,282) |
| Ending Balance - June 30 | 3,957,960 | 2,172,564 | 932,784 | 2,364,258 | 1,739,976 |

Fund Purpose

The Storm Drain Fund is administered by the Public Works Department. The primary function of the Storm Drain Fund is to safeguard community health through improved water quality, increase the pavement life of the streets, reduce flooding and damage to property, and to allow emergency vehicles to use the streets during heavy rainstorms.

A Storm Drain Master Plan was done in 1989. Due to the extensive capital improvement program recommended in the master plan, creation of a separate utility was recommended. The storm drain utility was created in 1990, with its own unique service charge revenue source. The Storm Drain Fund contracts with the Sewer Fund for maintenance operations; therefore, it does not have the typical capital outlay for operating equipment. The City occasionally uses bond issues to finance major utility system capital improvements.

The main revenue sources for this fund are residential and commercial rates.

The Storm Drain Fund has three divisions. The divisions are:

- **Debt Service Administration**
This budget accounts for the principal payments, interest payments, and fiscal agent fees on revenue bonds and other long-term debt.
- **Storm Drain Collection**
This budget funds a program that includes annual maintenance, adoption of design standards and criteria for storm drain facilities. It also includes an engineering review of new subdivision and development storm drain design, together with the necessary accounting, planning, administrative, and collection services.
- **Storm Drain Bonded Projects**
The Storm Drain Bonded Division budgets for capital improvements identified in the Storm Drain Master Plan.

The Storm Drain Fund organizational chart is in the Organization Section – Public Works Department

Debt Service Administration

Budget Highlights

Debt Service Administration is administered by the Fiscal Services Department.

| <i>Debt Service Administration</i> Fiscal Services Department | FY 2006 | FY 2007 | | | FY 2008 |
|--|----------------|----------------|----------------|----------------|----------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 222,815 | 210,971 | 210,971 | 210,971 | 199,030 |
| Internal Service, Interfund | 2,440 | 4,578 | 4,578 | 4,578 | 2,689 |
| Subtotal Operating Expenses | 225,255 | 215,549 | 215,549 | 215,549 | 201,719 |
| Debt Service - Principal | 329,491 | 335,000 | 335,000 | 335,000 | 352,000 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Debt Service Administration | 554,746 | 550,549 | 550,549 | 550,549 | 553,719 |

Please refer to the Capital and Debt Section for detailed bond payment information.

Debt Service Administration (continued)
Major Accomplishments - Goals and Objectives

This budget only deals with scheduled transactions for debt as issued. Statements of accomplishments, goals, objectives, and policies are not applicable.

Storm Drain – Collection

Budget Highlights

| <i>Storm Drain - Collection</i> | FY 2006 | FY 2007 | | | FY 2008 |
|---------------------------------|---------|-----------|-----------|-----------|-----------|
| | Actual | Original | Amended | Projected | Adopted |
| Public Works Department | | | | | |
| Personal Services | 10,264 | 10,669 | 10,669 | 10,777 | 11,309 |
| Supplies & Materials | 3,668 | 7,000 | 7,000 | 5,000 | 7,000 |
| Purchased Services | 38,638 | 32,550 | 32,550 | 34,227 | 40,350 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 223,161 | 255,842 | 255,825 | 248,325 | 259,538 |
| Subtotal Operating Expenses | 275,731 | 306,061 | 306,044 | 298,329 | 318,197 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 186,792 | 1,504,037 | 2,743,834 | 2,743,834 | 1,572,382 |
| Total Storm Drain - Collection | 462,523 | 1,810,098 | 3,049,878 | 3,042,163 | 1,890,579 |

Goals and Objectives

Major Accomplishments – In the Past Year

- Cleaned one-half of the total storm drain system, approximately fifty-five miles.
- Maintained storm inlets and detention basins.

Priority Goals and Objectives – For the Upcoming Year

- Continue redevelopment area storm drainage improvements.
- Continue to maintain the storm drain collection system.
- Review drainage plans for new developments on a timely basis.
- Install storm drain pipe past Palisades School from railroad to Flood Road.
- Increase the size of the northeast regional retention pond to more than double its capacity.
- Reconstruct the Giant Springs outfall.

| <i>Utility Bond Const/SRF</i> | FY 2006 | FY 2007 | | | FY 2008 |
|--------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Public Works Department | | | | | |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 0 | 0 | 0 | 0 | 0 |
| Subtotal Operating Expenses | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 39,895 | 0 | 0 | 0 | 0 |
| Total Utility Bond Const/SRF | 39,895 | 0 | 0 | 0 | 0 |

Fund 517 – Sanitation

City of Great Falls, Montana

| | FY 2006 Actual | FY 2007 Original | FY 2007 Amended | FY 2007 Projected | FY 2008 Adopted |
|---|-------------------|---------------------|--------------------|----------------------|--------------------|
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 2,706,542 | 2,804,075 | 2,804,075 | 2,831,464 | 3,081,380 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 22,312 | 23,528 | 23,528 | 23,250 | 0 |
| Special Assessments | 1,578 | 0 | 0 | 536 | 574 |
| Investment Earnings | 15,661 | 7,878 | 7,878 | 15,592 | 18,242 |
| Miscellaneous Revenue | 38,680 | 51,294 | 51,294 | 44,086 | 68,926 |
| Subtotal Operating Revenue | 2,784,773 | 2,886,775 | 2,886,775 | 2,914,928 | 3,169,122 |
| Proceeds from Long-term Debt | 0 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 12,408 | 0 | 0 | 0 | 0 |
| Total Revenue | 2,797,181 | 2,886,775 | 2,886,775 | 2,914,928 | 3,169,122 |
| Personal Services | 1,084,089 | 1,118,862 | 1,118,862 | 1,097,168 | 1,202,259 |
| Supplies & Materials | 173,438 | 186,582 | 186,582 | 170,745 | 183,531 |
| Purchased Services | 812,775 | 753,853 | 751,708 | 769,161 | 844,703 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 581,372 | 611,446 | 606,338 | 606,338 | 645,883 |
| Subtotal Operating Expenses | 2,651,674 | 2,670,743 | 2,663,490 | 2,643,412 | 2,876,376 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 56,117 | 856,110 | 867,003 | 623,583 | 80,000 |
| Transfers - Out to Other Funds | 13,490 | 14,510 | 14,510 | 14,510 | 14,510 |
| Total Expenditures | 2,721,281 | 3,541,363 | 3,545,003 | 3,281,505 | 2,970,886 |
| Revenue Over (Under) Expenditures | 75,900 | (654,588) | (658,228) | (366,577) | 198,236 |
| add (deduct) Net Changes in Reserves | 0 | 67,936 | 67,936 | 67,936 | 0 |
| Net Change in the Unreserved Balance | 75,900 | (586,652) | (590,292) | (298,641) | 198,236 |
| Reserves | | | | | |
| Beginning Balance - July 1 | 194,307 | 378,553 | 378,553 | 194,307 | 126,371 |
| Net Change | 0 | (67,936) | (67,936) | (67,936) | 0 |
| Ending Balance - June 30 | <u>194,307</u> | <u>310,617</u> | <u>310,617</u> | <u>126,371</u> | <u>126,371</u> |
| Unreserved Balance | | | | | |
| Beginning Balance - July 1 | 307,881 | 346,071 | 346,071 | 383,781 | 85,140 |
| Net Change | 75,900 | (586,652) | (590,292) | (298,641) | 198,236 |
| Ending Balance - June 30 | <u>383,781</u> | <u>(240,581)</u> | <u>(244,221)</u> | <u>85,140</u> | <u>283,376</u> |

Fund Purpose

The Sanitation Fund is administered by the Public Works Department. This fund accounts for the revenue and expenditures of the Sanitation Division. The Sanitation Division is responsible for the collection and transportation of solid waste from approximately 14,000 residential and 1,500 commercial customers to approved disposal sites. Nearly 32,500 tons of solid waste are collected and disposed of annually. The fund provides recycling options for sanitation customers and the general public.

The majority of revenue is derived from fees to customers for residential and commercial collection and disposal services. This budget includes a 3% increase in commercial and residential rates to fund increased costs for salaries, fuel, and landfill fees.

The Sanitation Fund has five divisions. The divisions are:

- **Central Garage/Equipment Revolving**

The Central Garage Division administers replacement services for all major vehicles and equipment of the City. Machinery and equipment scheduled for replacement are addressed through this budget.

- **Sanitation – Administration**

The Sanitation Administration function provides supervision to both residential and commercial solid waste collection, disposal and city recycling activities.

- **Sanitation - Commercial**

The Commercial Division is responsible for the collection and transportation of solid waste from commercial customers to approved disposal sites. Commercial customers are serviced with automated collection equipment. Container sizes range from one cubic yard to forty cubic yards, allowing customers to select the container size and level of service which best meets their requirements. Commercial service is also provided to twenty divisions of City departments.

- **Sanitation - Residential**

The Residential Division is responsible for the collection and transportation of solid waste from residential customers to approved disposal sites. Containers are provided to customers and refuse is collected weekly with an automated collection system. Customers with brush or material too large to place in the automated system containers are serviced weekly with a manual loading collection system. Recycling and Composting options are also available to customers.

- **Sanitation – City Recycling Center**

The City Recycling Center serves as a recycling and transfer facility for solid waste. The Center is open to the general public five days a week. The center accepts municipal household waste as well as motor oil, yard trimmings, white goods and other nonhazardous wastes. These wastes are separated for recycling, composting or land filling and transferred to approved locations. Additionally, the Center provides recycling at citywide locations using movable recycling containers, which are unloaded at approved recycling centers.

The Sanitation Fund organizational chart is in the Organization Section – Public Works Department.

Central Garage/Equipment Revolving**Budget Highlights**

Central Garage/Equipment Revolving is administered by the Public Works Department.

| <i>Central Garage - Equipment Revolving</i> | FY 2006 | FY 2007 | | | FY 2008 |
|---|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Public Works Department | | | | | |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 9,303 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 0 | 0 | 0 | 0 | 0 |
| Subtotal Operating Expenses | 9,303 | 0 | 0 | 0 | 0 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 641,110 | 641,110 | 493,237 | 0 |
| Total Central Garage - Equipment Revolving | 9,303 | 641,110 | 641,110 | 493,237 | 0 |

Machinery and equipment scheduled for replacement are treated as withdrawals from the Equipment Revolving Schedule reserves and appropriated in this budget.

Major Accomplishments – Goals and Objectives

This budget only deals with scheduled transactions for machinery and equipment purchases. Statements of accomplishment, goals, objectives and policies are not applicable.

Sanitation - Administration**Budget Highlights**

| <i>Sanitation - Administration</i> | FY 2006 | FY 2007 | | | FY 2008 |
|------------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Public Works Department | | | | | |
| Personal Services | 217,559 | 197,736 | 197,736 | 182,968 | 215,213 |
| Supplies & Materials | 8,383 | 8,279 | 8,279 | 7,939 | 7,798 |
| Purchased Services | 15,393 | 17,425 | 15,280 | 13,578 | 16,230 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 155,601 | 166,290 | 164,198 | 164,198 | 170,027 |
| Subtotal Operating Expenses | 396,936 | 389,730 | 385,493 | 368,683 | 409,268 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 75,000 | 75,000 | 40,522 | 0 |
| Total Sanitation - Administration | 396,936 | 464,730 | 460,493 | 409,205 | 409,268 |

Goals and Objectives**Major Accomplishments - In the Past Year**

- Residential and commercial containers were purchased to maintain replacement container inventories.
- Curbside newsprint collection provided to residential customers in Bel-View Palisades/West Hill Additions.
- Presentations on recycling and composting were conducted at local schools.
- Provided safety training for employees.
- Successfully bid on major commercial accounts.
- Purchased new collection containers and enhanced customer service with a broader variety of container sizes.
- Placed annual holiday collection schedules in the utility billing system.
- Updated collection routes and brochures.

Sanitation – Administration (continued)**Priority Goals and Objectives - For the Upcoming Year**

- Expand yard waste collection/recycling programs.
- Enhance public awareness of solid waste issues through education programs.
- Continue curbside collection of newsprint.
- Continue post consumer glass collection.

Sanitation - Commercial**Budget Highlights***Sanitation - Commercial*

| Public Works Department | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 271,514 | 307,305 | 307,305 | 296,422 | 322,785 |
| Supplies & Materials | 68,873 | 83,590 | 83,590 | 69,722 | 80,250 |
| Purchased Services | 207,587 | 200,200 | 200,200 | 213,480 | 224,730 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 163,313 | 175,871 | 174,871 | 174,871 | 177,895 |
| Subtotal Operating Expenses | 711,287 | 766,966 | 765,966 | 754,495 | 805,660 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 40,000 | 50,290 | 39,906 | 40,000 |
| Total Sanitation - Commercial | 711,287 | 806,966 | 816,256 | 794,401 | 845,660 |

Goals and Objectives**Major Accomplishments - In the Past Year**

- Service was provided for the Christmas Stroll, Taste of the Falls, Art in the Park, the Downtown Sidewalk Sale, several parades and other events.
- Several new commercial accounts were solicited.
- Provided recycling services to Commercial cardboard generators.
- Reduced inventory of old commercial containers no longer reusable.

Priority Goals and Objectives - For the Upcoming Year

- Increase commercial service accounts by 2%.
- Continue efficiency studies of existing commercial collection routes.
- Explore waste reduction options for commercial customers.
- Explore waste reduction and diversion opportunities.

Sanitation - Residential**Budget Highlights***Sanitation - Residential*

| Public Works Department | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 484,034 | 504,078 | 504,078 | 499,114 | 525,289 |
| Supplies & Materials | 78,795 | 85,068 | 85,068 | 84,323 | 86,575 |
| Purchased Services | 473,130 | 426,250 | 426,250 | 431,135 | 489,713 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 216,560 | 216,486 | 214,763 | 214,763 | 237,438 |
| Subtotal Operating Expenses | 1,252,519 | 1,231,882 | 1,230,159 | 1,229,335 | 1,339,015 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 49,547 | 50,000 | 50,603 | 49,918 | 40,000 |
| Total Sanitation - Residential | 1,302,066 | 1,281,882 | 1,280,762 | 1,279,253 | 1,379,015 |

Sanitation – Residential (continued)

Goals and Objectives

Major Accomplishments - In the Past Year

- Provided curbside collection of newsprint.

Priority Goals and Objectives - For the Upcoming Year

- Provide curbside collection of newsprint.
- Increase residential customers by 2%.
- Provide uninterrupted brushing service during peak summer collections.
- Expand waste reduction options to customers.
- Continue efficiency studies of existing residential collection routes.
- Promote better customer service.
- Inform customers of alternatives for disposal of yard waste.
- Explore waste reduction and diversion opportunities.

Sanitation – City Recycling Center

Budget Highlights

Sanitation - City Recycling Center

Public Works Department

| | FY 2006 | FY 2007 | | FY 2008 | |
|---|----------------|----------------|----------------|----------------|----------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 110,982 | 109,743 | 109,743 | 118,664 | 138,972 |
| Supplies & Materials | 8,084 | 9,645 | 9,645 | 8,761 | 8,908 |
| Purchased Services | 116,665 | 109,978 | 109,978 | 110,968 | 114,030 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 36,138 | 45,123 | 44,830 | 44,830 | 52,307 |
| Subtotal Operating Expenses | 271,869 | 274,489 | 274,196 | 283,223 | 314,217 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 6,570 | 50,000 | 50,000 | 0 | 0 |
| Total Sanitation - City Recycling Center | 278,439 | 324,489 | 324,196 | 283,223 | 314,217 |

Sanitation – City Recycling Center

Goals and Objectives

Major Accomplishments - In the Past Year

- The center will have received 332 tons of cardboard, 259 tons of newsprint/magazines, 4 tons of aluminum cans, 6,500 gallons of used motor oil, 80 tons of scrap steel-iron mixture, 172 tons of white goods, and 4 tons of batteries, all of which were transferred to approved recycling locations.
- 851 tons of solid waste will have been diverted from the landfill.
- The Christmas tree recycling project collected 1,980 trees for composting and 297 seedling certificates were given to participants. Around 700 trees went to Wall Eyes Unlimited for fish habitat and the rest went to United Materials compost site.
- Presentations were made at local schools and for interest groups explaining the services available at the facility.
- Participated in Earth Day events.
- Provided office paper recycling services to Civic Center offices.

Major Accomplishments - In the Past Year (continued)

- Provided telephone book recycling services to McLeod USA.
- Enhanced public awareness of recycling option through local media.
- Recycled computer systems in Re-Use-It area.
- Cardboard recycling route offered to City commercial customers.

Priority Goals & Objectives - For the Upcoming Year

- Promote use of the facility through public education.
- Reduce disposal costs through waste separation efforts.
- Glass/Plastic Recycling
- E-Waste Recycling
- End-Use Marketing

Fund 519 – Electric Utility

City of Great Falls, Montana

| | FY 2006 | FY 2007 | | FY 2008 | |
|---|------------------|-------------------|------------------|------------------|------------------|
| | Actual | Original | Amended | Projected | Adopted |
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 4,012,704 | 17,521,000 | 7,021,000 | 6,125,540 | 6,100,000 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 0 | 0 | 0 | 0 | 0 |
| Special Assessments | 0 | 0 | 0 | 0 | 0 |
| Investment Earnings | (4,922) | 0 | 6,525 | 0 | 0 |
| Miscellaneous Revenue | 38,538 | 0 | 0 | 66,460 | 66,000 |
| Subtotal Operating Revenue | 4,046,320 | 17,521,000 | 7,027,525 | 6,192,000 | 6,166,000 |
| Proceeds from Long-term Debt | 1,500,000 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 0 | 0 | 170,000 | 170,000 | 0 |
| Total Revenue | 5,546,320 | 17,521,000 | 7,197,525 | 6,362,000 | 6,166,000 |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 12 | 350 | 350 | 30 | 250 |
| Purchased Services | 4,455,258 | 16,211,600 | 6,711,600 | 6,673,558 | 6,575,560 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 109,606 | 101,850 | 101,850 | 126,230 | 104,516 |
| Internal Service, Interfund | 948 | 18,747 | 18,747 | 18,747 | 21,515 |
| Subtotal Operating Expenses | 4,565,824 | 16,332,547 | 6,832,547 | 6,818,565 | 6,701,841 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 22,050 |
| Capital Outlay | 607,452 | 0 | 954,044 | 505,468 | 0 |
| Transfers - Out to Other Funds | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 5,173,276 | 16,332,547 | 7,786,591 | 7,324,033 | 6,723,891 |
| Revenue Over (Under) Expenditures | 373,044 | 1,188,453 | (589,066) | (962,033) | (557,891) |
| add (deduct) Net Changes in Reserves | (278,091) | 0 | 0 | 278,091 | 0 |
| Net Change in the Unreserved Balance | 94,953 | 1,188,453 | (589,066) | (683,942) | (557,891) |
| Reserves | | | | | |
| Beginning Balance - July 1 | 0 | 0 | 0 | 278,091 | 0 |
| Net Change | 278,091 | 0 | 0 | (278,091) | 0 |
| Ending Balance - June 30 | 278,091 | 0 | 0 | 0 | 0 |
| Unreserved Balance | | | | | |
| Beginning Balance - July 1 | (382,501) | 0 | 0 | (287,548) | (971,490) |
| Net Change | 94,953 | 1,188,453 | (589,066) | (683,942) | (557,891) |
| Ending Balance - June 30 | (287,548) | 1,188,453 | (589,066) | (971,490) | (1,529,381) |

Fund Purpose

The Electric Utility Fund is administered by the Administration Group. The purpose of this fund is to establish an electric utility to provide electricity for City operations and other government agencies.

Budget Highlights

Support Services

Administration Group

| | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|----------------|---------------|---------------|---------------|---------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 12 | 150 | 150 | 30 | 50 |
| Purchased Services | 148,181 | 69,600 | 69,600 | 61,558 | 70,000 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Support | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 948 | 5,515 | 5,515 | 5,515 | 11,851 |
| Subtotal Operating Expenses | 149,141 | 75,265 | 75,265 | 67,103 | 81,901 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Support Services | 149,141 | 75,265 | 75,265 | 67,103 | 81,901 |

Debt Service Administration

Fiscal Services Department

| | FY 2006 | FY 2007 | | FY 2008 | |
|--|----------------|----------------|----------------|----------------|----------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 178,000 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 109,606 | 101,850 | 101,850 | 126,230 | 104,516 |
| Internal Service, Interfund | 0 | 0 | 0 | 0 | 181 |
| Subtotal Operating Expenses | 109,606 | 101,850 | 101,850 | 304,230 | 104,697 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 22,050 |
| Capital Outlay | 41,865 | 0 | 0 | 0 | 0 |
| Total Debt Service Administration | 151,471 | 101,850 | 101,850 | 304,230 | 126,747 |

Utilities

Fiscal Services Department

| | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|------------------|-------------------|------------------|------------------|------------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 200 | 200 | 0 | 200 |
| Purchased Services | 4,307,077 | 16,142,000 | 6,642,000 | 6,434,000 | 6,505,560 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 0 | 13,232 | 13,232 | 13,232 | 9,483 |
| Subtotal Operating Expenses | 4,307,077 | 16,155,432 | 6,655,432 | 6,447,232 | 6,515,243 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 565,587 | 0 | 954,044 | 505,468 | 0 |
| Total Utilities | 4,872,664 | 16,155,432 | 7,609,476 | 6,952,700 | 6,515,243 |

Major Accomplishments – Goals and Objectives

Not Applicable

Fund 522 – Safety Services

City of Great Falls, Montana

| | FY 2006 Actual | FY 2007 Original | FY 2007 Amended | FY 2007 Projected | FY 2008 Adopted |
|---|-------------------|---------------------|--------------------|----------------------|--------------------|
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 228,759 | 274,060 | 274,060 | 274,060 | 293,475 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 618,333 | 655,441 | 655,441 | 655,441 | 720,138 |
| Special Assessments | 0 | 0 | 0 | 0 | 0 |
| Investment Earnings | 5,553 | 0 | 0 | 5,000 | 0 |
| Miscellaneous Revenue | 15 | 0 | 0 | 10 | 30 |
| Subtotal Operating Revenue | 852,660 | 929,501 | 929,501 | 934,511 | 1,013,643 |
| Proceeds from Long-term Debt | 0 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 237,190 | 250,440 | 250,440 | 250,440 | 271,216 |
| Total Revenue | 1,089,850 | 1,179,941 | 1,179,941 | 1,184,951 | 1,284,859 |
| Personal Services | 812,405 | 882,673 | 882,673 | 881,154 | 1,017,367 |
| Supplies & Materials | 3,946 | 6,650 | 6,650 | 5,650 | 5,750 |
| Purchased Services | 131,101 | 113,335 | 121,515 | 122,115 | 115,871 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 145,029 | 173,246 | 173,246 | 173,246 | 211,269 |
| Subtotal Operating Expenses | 1,092,481 | 1,175,904 | 1,184,084 | 1,182,165 | 1,350,257 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Transfers - Out to Other Funds | 11,927 | 14,503 | 14,503 | 14,503 | 14,503 |
| Total Expenditures | 1,104,408 | 1,190,407 | 1,198,587 | 1,196,668 | 1,364,760 |
| Revenue Over (Under) Expenditures | (14,558) | (10,466) | (18,646) | (11,717) | (79,901) |
| add (deduct) Net Changes in Reserves | 0 | 0 | 0 | 0 | 0 |
| Net Change in the Unreserved Balance | (14,558) | (10,466) | (18,646) | (11,717) | (79,901) |

| Reserves | | | | | |
|---------------------------------|----------|----------|----------|----------|----------|
| Beginning Balance - July 1 | 0 | 0 | 0 | 0 | 0 |
| Net Change | 0 | 0 | 0 | 0 | 0 |
| Ending Balance - June 30 | 0 | 0 | 0 | 0 | 0 |

| Unreserved Balance | | | | | |
|---------------------------------|----------------|----------------|----------------|----------------|---------------|
| Beginning Balance - July 1 | 205,764 | 228,570 | 228,570 | 191,206 | 179,489 |
| Net Change | (14,558) | (10,466) | (18,646) | (11,717) | (79,901) |
| Ending Balance - June 30 | 191,206 | 218,104 | 209,924 | 179,489 | 99,588 |

Fund Purpose

The Safety Services Fund is administered by the Police Department. The purpose of the Safety Services Division is to answer and dispatch calls for countywide law enforcement, fire, and emergency medical services on a 24 hour basis.

The Safety Services Fund organizational chart is under Fund 100 – Police Operations.

Budget Highlights

| <i>Police - Dispatch</i> | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|
| | Actual | Original | Amended | Projected | Adopted |
| Police Department | | | | | |
| Personal Services | 812,405 | 882,673 | 882,673 | 881,154 | 1,017,367 |
| Supplies & Materials | 3,946 | 6,650 | 6,650 | 5,650 | 5,750 |
| Purchased Services | 131,101 | 113,335 | 121,515 | 122,115 | 115,871 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 144,882 | 172,925 | 172,925 | 172,925 | 210,865 |
| Subtotal Operating Expenses | 1,092,334 | 1,175,583 | 1,183,763 | 1,181,844 | 1,349,853 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Police - Dispatch | 1,092,334 | 1,175,583 | 1,183,763 | 1,181,844 | 1,349,853 |

Goals and Objectives

Major Accomplishments - In the Past Year

- Implemented digital mapping of police cars to ensure officer safety.
- Completed the Great Falls Fire Department project of obtaining improved radio and data capabilities.

Priority Goals and Objectives - For the Upcoming Year

- Continue to work with phone companies on providing accurate telephone and addressing information to the 9-1-1 center.
- Continue the radio transition from UHF frequency to digital VHF (Project 25) radio communication.
- Continue membership with the Central Montana Interoperability Consortium which is a member of the statewide effort to have a seamless communication system throughout Montana.
- Implement an emergency medical dispatch certification program.

Fund 551 – Parking

City of Great Falls, Montana

| | FY 2006 Actual | FY 2007 Original | FY 2007 Amended | FY 2007 Projected | FY 2008 Adopted |
|---|-------------------|---------------------|--------------------|----------------------|--------------------|
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 1,300 | 950 | 950 | 950 | 950 |
| Intergovernmental | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 587,189 | 604,400 | 604,400 | 604,400 | 557,800 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 0 | 0 | 0 | 0 | 0 |
| Special Assessments | 0 | 0 | 0 | 0 | 0 |
| Investment Earnings | 12,102 | 0 | 0 | 9,241 | 0 |
| Miscellaneous Revenue | 1,124 | 0 | 0 | 370 | 0 |
| Subtotal Operating Revenue | 601,715 | 605,350 | 605,350 | 614,961 | 558,750 |
| Proceeds from Long-term Debt | 0 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | 601,715 | 605,350 | 605,350 | 614,961 | 558,750 |
| Personal Services | 39,020 | 40,789 | 40,789 | 40,788 | 43,440 |
| Supplies & Materials | 56,531 | 22,500 | 22,500 | 22,500 | 16,850 |
| Purchased Services | 379,459 | 495,150 | 495,150 | 495,150 | 431,121 |
| Other Costs | 1,267 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 64,564 | 77,631 | 77,631 | 77,631 | 76,153 |
| Internal Service, Interfund | 60,382 | 63,560 | 63,498 | 63,498 | 68,920 |
| Subtotal Operating Expenses | 601,223 | 699,630 | 699,568 | 699,567 | 636,484 |
| Debt Service - Principal | 66,223 | 63,031 | 63,031 | 63,031 | 65,519 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Transfers - Out to Other Funds | 540 | 665 | 665 | 665 | 665 |
| Total Expenditures | 667,986 | 763,326 | 763,264 | 763,263 | 702,668 |
| Revenue Over (Under) Expenditures | (66,271) | (157,976) | (157,914) | (148,302) | (143,918) |
| add (deduct) Net Changes in Reserves | 0 | 0 | 0 | 0 | 0 |
| Net Change in the Unreserved Balance | (66,271) | (157,976) | (157,914) | (148,302) | (143,918) |
| Reserves | | | | | |
| Beginning Balance - July 1 | 64,266 | 56,601 | 56,601 | 64,266 | 64,266 |
| Net Change | 0 | 0 | 0 | 0 | 0 |
| Ending Balance - June 30 | 64,266 | 56,601 | 56,601 | 64,266 | 64,266 |
| Unreserved Balance | | | | | |
| Beginning Balance - July 1 | 380,967 | 222,853 | 222,853 | 314,696 | 166,394 |
| Net Change | (66,271) | (157,976) | (157,914) | (148,302) | (143,918) |
| Ending Balance - June 30 | 314,696 | 64,877 | 64,939 | 166,394 | 22,476 |

Fund Purpose

The Parking Fund is administered by the Community Development Department. This fund is responsible for administering a management contract with a private management firm, APCOA Parking, for the day to day operation of parking facilities and parking enforcement. A five-member parking commission advises the City Commission and acts as a first-line sounding board for citizen and business concerns.

Currently, the City provides 1,143 off-street parking spaces and approximately 1,050 on-street metered parking spaces. Off-street parking is provided primarily for employees of the downtown area so spaces located on the street are available for the shoppers and patrons of the downtown businesses.

The Parking Program’s revenue comes from three main sources:

- On-street meter collections.
- Off-street lease and transient parking receipts.
- Fees charged for parking in the downtown parking ramps.

Revenue that results from citation collections through City Court are placed in the General Fund in support of the City Court, the City Attorney’s Office, and the Police Department. The monthly lease rates are: parking ramps - \$40.00, lots 2, 3, 4 and 8 - \$25.00, and Lot 7 - \$15.00; an hourly rate of .50, and daily rate of \$3.00.

The parking fund has two divisions. The divisions are:

- **Debt Service Administration**
This budget accounts for the principal payments, interest payments and fiscal agent fees on revenue bonds and other long-term debt and is administered by Fiscal Services Department.
- **Parking**
This division administers a management contract with a private management firm for the day-to-day operation of parking facilities and parking enforcement.

The Parking Fund organizational chart is in the Organization Section – Community Development Department.

Debt Service Administration

Budget Highlights

Debt Service Administration is administered by the Fiscal Services Department.

| <i>Debt Service Administration</i> | FY 2006 | FY 2007 | | | FY 2008 |
|--|----------------|----------------|----------------|----------------|----------------|
| | Actual | Original | Amended | Projected | Adopted |
| Fiscal Services Department | | | | | |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 64,564 | 77,631 | 77,631 | 77,631 | 76,153 |
| Internal Service, Interfund | 1,065 | 1,185 | 1,185 | 1,185 | 1,351 |
| Subtotal Operating Expenses | 65,629 | 78,816 | 78,816 | 78,816 | 77,504 |
| Debt Service - Principal | 66,223 | 63,031 | 63,031 | 63,031 | 65,519 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Debt Service Administration | 131,852 | 141,847 | 141,847 | 141,847 | 143,023 |

Debt Service Administration (continued)

This budget reflects both principal and interest payments. The principal payment is actually a liability payment rather than an accounting expenditure.

Please refer to the Capital and Debt Section for detailed loan payment information.

Major Accomplishments – Goals and Objectives

This budget only deals with scheduled transactions for debt as issued. Statements of accomplishment, goals, objectives, and policies are not applicable.

Parking

Budget Highlights

| <i>Parking</i> | FY 2006 | FY 2007 | | | FY 2008 |
|----------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Community Development Department | | | | | |
| Personal Services | 39,020 | 40,789 | 40,789 | 40,788 | 43,440 |
| Supplies & Materials | 56,531 | 22,500 | 22,500 | 22,500 | 16,850 |
| Purchased Services | 379,459 | 495,150 | 495,150 | 495,150 | 431,121 |
| Other Costs | 1,094 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 59,317 | 62,375 | 62,313 | 62,313 | 67,569 |
| Subtotal Operating Expenses | 535,421 | 620,814 | 620,752 | 620,751 | 558,980 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Parking | 535,421 | 620,814 | 620,752 | 620,751 | 558,980 |

Goals and Objectives

Major Accomplishments - In the Past Year

- Resurfaced and re-striped lot 4.
- Upgraded the new parking program computer software.
- Installed security camera system in the North Parking Ramp.

Priority Goals & Objectives - For the Upcoming Year

- Continue to provide and manage the public parking for downtown shoppers and employees.
- Install lane counters in North Ramp.
- Continue to refurbish existing meter housings.
- Continue to maintain, improve, and upgrade off-street parking facilities.
- Continue in efforts to improve and increase the revenue collection of delinquent parking citations.
- Continue to accommodate and upgrade the downtown angle-parking plan.
- Purchase additional electronic meter mechanisms and meter housings.

Fund 561 – Golf Courses

City of Great Falls, Montana

| | FY 2006 Actual | FY 2007 | | FY 2008 Adopted | |
|---|-------------------|------------------|------------------|--------------------|------------------|
| | | Original | Amended | Projected | |
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 1,084,487 | 1,149,900 | 1,149,900 | 1,141,060 | 1,294,582 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 0 | 0 | 0 | 0 | 0 |
| Special Assessments | 0 | 0 | 0 | 0 | 0 |
| Investment Earnings | (29,259) | 0 | 0 | (30,822) | 0 |
| Miscellaneous Revenue | 5,821 | 0 | 0 | 63 | 0 |
| Subtotal Operating Revenue | 1,061,049 | 1,149,900 | 1,149,900 | 1,110,301 | 1,294,582 |
| Proceeds from Long-term Debt | 0 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 99,600 | 4,600 | 4,600 | 4,600 | 79,600 |
| Total Revenue | 1,160,649 | 1,154,500 | 1,154,500 | 1,114,901 | 1,374,182 |
| Personal Services | 604,479 | 604,783 | 604,783 | 594,544 | 543,231 |
| Supplies & Materials | 143,979 | 145,678 | 145,678 | 179,889 | 186,725 |
| Purchased Services | 151,543 | 195,720 | 195,720 | 151,802 | 180,009 |
| Other Costs | 13,937 | 20,480 | 20,480 | 14,804 | 12,200 |
| Debt Service - Interest & Fees | 101,687 | 94,499 | 94,499 | 94,499 | 87,312 |
| Internal Service, Interfund | 119,379 | 157,134 | 155,181 | 158,585 | 148,929 |
| Subtotal Operating Expenses | 1,135,004 | 1,218,294 | 1,216,341 | 1,194,123 | 1,158,406 |
| Debt Service - Principal | 140,000 | 145,000 | 145,000 | 145,000 | 150,000 |
| Capital Outlay | 121,865 | 76,740 | 76,740 | 88,709 | 60,000 |
| Transfers - Out to Other Funds | 9,786 | 5,317 | 5,317 | 5,317 | 5,317 |
| Total Expenditures | 1,406,655 | 1,445,351 | 1,443,398 | 1,433,149 | 1,373,723 |
| Revenue Over (Under) Expenditures | (246,006) | (290,851) | (288,898) | (318,248) | 459 |
| add (deduct) Net Changes in Reserves | 0 | 0 | 0 | 0 | 0 |
| Net Change in the Unreserved Balance | (246,006) | (290,851) | (288,898) | (318,248) | 459 |
| Reserves | | | | | |
| Beginning Balance - July 1 | 237,718 | 237,718 | 237,718 | 237,718 | 237,718 |
| Net Change | 0 | 0 | 0 | 0 | 0 |
| Ending Balance - June 30 | 237,718 | 237,718 | 237,718 | 237,718 | 237,718 |
| Unreserved Balance | | | | | |
| Beginning Balance - July 1 | (947,730) | (1,185,865) | (1,185,865) | (1,193,736) | (1,511,984) |
| Net Change | (246,006) | (290,851) | (288,898) | (318,248) | 459 |
| Ending Balance - June 30 | (1,193,736) | (1,476,716) | (1,474,763) | (1,511,984) | (1,511,525) |

Fund Purpose

The Golf Courses Fund is administered by the Park and Recreation Department. This fund provides for the operation of two 18 hole golf courses, Anaconda Hills and Eagle Falls Golf Club. The courses are open from March 15 through October 31. A full range of services are available including concessions, golf lessons, a junior golf program, numerous league events, tournaments, and a winter indoor golf program in the off-season.

A \$2.2 million irrigation and improvements project has been completed at Eagle Falls Golf Club. A Golf Course Revenue Bond was issued in February 1999 to finance capital improvements at Eagle Falls Golf Club. Revenue projections should allow for the repayment of bond principal and interest as well as principal and interest payments on existing City loans and revenue bonds.

The Golf Courses Fund has four divisions. The divisions are:

- **Debt Service Administration**
This budget accounts for the principal payments, interest payments and fiscal agent fees on revenue bonds and other long-term debt and is administered by Fiscal Services Department.
- **Central Garage/ Equipment Revolving**
The Public Works - Central Garage Division administers replacement services for all major vehicles and equipment of the City. Machinery and equipment scheduled for replacement are addressed through this budget.
- **Golf Course – Anaconda**
This division accounts for all expenses of Anaconda Golf Course.
- **Golf Course – Eagle Falls**
This division accounts for all expenses of Eagle Falls Golf Course.

The Golf Courses Fund organizational chart is in the Organization Section – Park and Recreation Department.

Debt Service Administration

Budget Highlights

Debt Service Administration is administered by the Fiscal Services Department.

| <i>Debt Service Administration</i> | FY 2006 | FY 2007 | | | FY 2008 |
|------------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Fiscal Services Department | | | | | |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 101,687 | 94,499 | 94,499 | 94,499 | 87,312 |
| Internal Service, Interfund | 2,830 | 2,909 | 2,909 | 2,909 | 2,509 |
| Subtotal Operating Expenses | 104,517 | 97,408 | 97,408 | 97,408 | 89,821 |
| Debt Service - Principal | 140,000 | 145,000 | 145,000 | 145,000 | 150,000 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Debt Service Administration | 244,517 | 242,408 | 242,408 | 242,408 | 239,821 |

This budget reflects both principal and interest payments. The principal payment is actually a liability payment rather than an accounting expenditure.

Please refer to the Capital and Debt Section for detailed loan payment information.

Debt Service Administration (continued)**Major Accomplishments – Goals and Objectives**

This budget only deals with scheduled transactions for debt as issued. Statements of accomplishment, goals, objectives, and policies are not applicable.

Central Garage/ Equipment Revolving**Budget Highlights**

Central Garage/ Equipment Revolving is administered by the Public Works Department.

| <i>Central Garage - Equipment Revolving</i> Public Works Department | FY 2006 | FY 2007 | | | FY 2008 |
|--|----------------|---------------|---------------|---------------|---------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 0 | 0 | 0 | 0 | 0 |
| Subtotal Operating Expenses | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 121,865 | 76,740 | 76,740 | 88,500 | 60,000 |
| Total Central Garage - Equipment Revolving | 121,865 | 76,740 | 76,740 | 88,500 | 60,000 |

Machinery and equipment scheduled for replacement are treated as withdrawals from the Equipment Revolving Schedule reserves and appropriated in this budget.

Major Accomplishments – Goals and Objectives

This budget only deals with scheduled transactions for machinery and equipment purchases. Statements of accomplishment, goals, objectives and policies are not applicable.

Golf Course - Anaconda**Budget Highlights**

| <i>Golf Course - Anaconda</i> Park & Recreation Department | FY 2006 | FY 2007 | | | FY 2008 |
|---|----------------|----------------|----------------|----------------|----------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 284,668 | 293,853 | 293,853 | 292,473 | 267,460 |
| Supplies & Materials | 67,733 | 73,477 | 73,477 | 90,114 | 92,530 |
| Purchased Services | 81,039 | 107,285 | 107,285 | 72,025 | 82,158 |
| Other Costs | 7,069 | 10,240 | 10,240 | 4,726 | 1,600 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 48,774 | 64,347 | 63,244 | 64,319 | 64,165 |
| Subtotal Operating Expenses | 489,283 | 549,202 | 548,099 | 523,657 | 507,913 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Golf Course - Anaconda | 489,283 | 549,202 | 548,099 | 523,657 | 507,913 |

Goals and Objectives**Major Accomplishments - In the Past Year**

- Continued with the marketing plan.
- Actively Using Point of Sale in Pro shop
- Separated the Pro Shop from the Maintenance of the Golf Course
- Planted 30 trees

Golf Course – Anaconda (continued)**Major Accomplishments - In the Past Year (continued)**

- Implemented many new programs and promotions resulting in increased revenues
- Took over sales for advertising on tee signs creating new source of revenue
- Reorganized structure of management of the two courses including replacing two golf pros with one golf manager and significant reduction in seasonal worker costs as a result of decrease in hours and a decrease in hourly pay for seasonal maintenance staff and other union concessions.
- City is in charge of golfing accessories and equipment sales.
- Implemented a new program for discounted golf fees called the Cybercard
- Installed new entrance sign and landscaping
- Extensive spraying for thistle, white top and other broadleaf weeds;
- Installed wireless control to the pump at the river
- Installed new tee to green cart paths on back 9
- Built #2 forward tee
- Implemented dew management plan/structure
- Made personnel and operation costs to decrease expenses
- Put together a plan for new tee signs
- Added to landscaping around pro shop and reconstructed landscape by parking lot
- Implemented verticut, top dress, rolling program for greens playability
- Introduced golf to all students at East Middle School as part of their PE class

Priority Goals and Objectives - For the Upcoming Year

- Continue to review fee structure to insure adequate resources for operations and capital improvement.
- Maintain lines of communication with golfing public through Golf Advisory Board and Men's & Women's Associations.
- Provide quality golf facilities at affordable rates.
- Continue discussion involving the ARCO property for future expansion of Anaconda.
- Continue marketing promotional and programming efforts to increase play/revenues.
- Installation of new cart paths
- Improve financial viability through increases in revenues and decreases in expenses
- Install millings over new cart paths on back nine and old paths on front 9
- Continue to build new forward tees on front nine
- Install new tee signs
- Look at adding drinking fountains on course
- Continue spraying for broadleaf weeds.
- Continue to monitor operational expenses
- Address grub problem on greens
- Improve financial viability

Golf Course - Eagle Falls

Budget Highlights

Golf Course - Eagle Falls

Park & Recreation Department

| | FY 2006 | FY 2007 | | FY 2008 | |
|--|----------------|----------------|----------------|----------------|----------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 319,811 | 310,930 | 310,930 | 302,071 | 275,771 |
| Supplies & Materials | 76,246 | 72,201 | 72,201 | 89,775 | 94,195 |
| Purchased Services | 70,504 | 88,435 | 88,435 | 79,777 | 97,851 |
| Other Costs | 6,868 | 10,240 | 10,240 | 10,078 | 10,600 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 61,393 | 82,528 | 81,678 | 84,007 | 74,596 |
| Subtotal Operating Expenses | 534,822 | 564,334 | 563,484 | 565,708 | 553,013 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 209 | 0 |
| Total Golf Course - Eagle Falls | 534,822 | 564,334 | 563,484 | 565,917 | 553,013 |

Goals and Objectives

Major Accomplishments - In the Past Year

- Significantly increased marketing and promotions program including increased funding.
- Hosted the Montana State Special Olympics Golf Event for the 2nd year.
- Greater use of community service workers for washing carts, weeding, picking garbage, etc.
- Promoting volunteer ranger program in effort to increase volunteer hours
- Paved cart paths on #2, #12, #10 and #11 with millings
- Added Championship tee on #4
- Added mat in driving range
- Installed curbing on #1 and #3 tee
- Wireless control installed for river pump and float added to control it
- Implemented program to remove moss from putting greens
- Installed new high voltage to controller for #3 and #6 greens (850A)
- Implemented topdressing, rolling, and verticutting program to increase greens speed and consistency.
- Actively using Point of Sales system in the pro shop and concessions, providing a number of benefits including assistance in controls, information, budgeting, reconciliation and marketing. Some of the features provided include the ability to manage course members in a database, Point of Sale cash registers in the pro shops and concessions areas, photo ID card systems and tee time reservations
- Introduced golf to all students at East Middle School as part of their PE class.

Golf Course - Eagle Falls (continued)**Priority Goals and Objectives - For the Upcoming Year**

- Continue improvements outlined in master plan for Eagle Falls Golf Club as funding allows.
- Continue to review fee structures to insure adequate resources for operations and capital improvements.
- Maintain lines of communication with golfing public through Golf Advisory Board and Men's and Women's Association.
- Provide quality golf facilities at affordable rates.
- Evaluate and pursue alternative revenue sources to complete master plan renovations.
- Continue with marketing promotions and programming to increase play/revenues.
- Move forward on development project to provide funds to complete last four holes and to reduce the debt of the Golf Course Fund.
- Implement additional maintenance procedures to improve greens
- Continue drainage and cart path improvements as funding allows.
- Implement new management plan/structure.
- Improve financial viability through reductions in expenses and increases in revenue
- Implement programs to control gophers and Canadian Geese
- Build new tee box on #7
- Monitor operational expenses
- Planted 15 trees

Fund 563 – Swim Pools

City of Great Falls, Montana

| | FY 2006 Actual | FY 2007 Original | FY 2007 Amended | FY 2007 Projected | FY 2008 Adopted |
|---|-------------------|---------------------|--------------------|----------------------|--------------------|
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 376,693 | 341,680 | 341,680 | 377,311 | 324,491 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 0 | 0 | 0 | 0 | 0 |
| Special Assessments | 0 | 0 | 0 | 0 | 0 |
| Investment Earnings | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous Revenue | (10,586) | 0 | 0 | 0 | 0 |
| Subtotal Operating Revenue | 366,107 | 341,680 | 341,680 | 377,311 | 324,491 |
| Proceeds from Long-term Debt | 0 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 538,200 | 552,396 | 555,396 | 555,396 | 566,504 |
| Total Revenue | 904,307 | 894,076 | 897,076 | 932,707 | 890,995 |
| Personal Services | 329,793 | 337,858 | 337,858 | 331,314 | 314,925 |
| Supplies & Materials | 75,783 | 77,074 | 77,074 | 78,056 | 93,650 |
| Purchased Services | 136,847 | 246,280 | 249,280 | 210,842 | 232,538 |
| Other Costs | 563 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 85,222 | 79,722 | 79,722 | 79,722 | 73,856 |
| Internal Service, Interfund | 62,793 | 59,784 | 59,145 | 53,722 | 55,287 |
| Subtotal Operating Expenses | 691,001 | 800,718 | 803,079 | 753,656 | 770,256 |
| Debt Service - Principal | 82,713 | 88,213 | 88,213 | 88,213 | 94,079 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Transfers - Out to Other Funds | 3,861 | 2,049 | 2,049 | 2,049 | 2,049 |
| Total Expenditures | 777,575 | 890,980 | 893,341 | 843,918 | 866,384 |
| Revenue Over (Under) Expenditures | 126,732 | 3,096 | 3,735 | 88,789 | 24,611 |
| add (deduct) Net Changes in Reserves | 0 | 0 | 0 | 0 | 0 |
| Net Change in the Unreserved Balance | 126,732 | 3,096 | 3,735 | 88,789 | 24,611 |
| Reserves | | | | | |
| Beginning Balance - July 1 | 0 | 0 | 0 | 0 | 0 |
| Net Change | 0 | 0 | 0 | 0 | 0 |
| Ending Balance - June 30 | 0 | 0 | 0 | 0 | 0 |
| Unreserved Balance | | | | | |
| Beginning Balance - July 1 | (382,501) | (372,592) | (372,592) | (255,769) | (166,980) |
| Net Change | 126,732 | 3,096 | 3,735 | 88,789 | 24,611 |
| Ending Balance - June 30 | (255,769) | (369,496) | (368,857) | (166,980) | (142,369) |

Fund Purpose

The Swim Pools Fund is administered by the Park and Recreation Department. The fund encompasses operations of four swimming pools: three outdoor pools and one indoor pool.

All swim pools are financially organized on a break-even basis. Capital improvements at the Mitchell Pool are to be self-funded from revenue generated. Additional revenues are projected to fund debt reserve, operating costs, and facility replacement.

The Swim Pools Fund has four divisions. The divisions are:

- **Debt Service Administration**
This division accounts for the principal payments, interest payments, and fiscal agent fees on revenue bonds and other long-term debt and is administered by the Fiscal Services Department.
- **Electric City Water Park**
This division accounts for the operation of the Mitchell Pool and accompanying water attractions. This is an outside pool; therefore operation is dependent upon weather conditions.
- **Natatorium Pool**
This division accounts for the operation of the Natatorium Pool. This is an indoor pool and open twelve months a year.
- **Neighborhood Pools**
This division accounts for the operation of two outside neighborhood pools, Jaycee and Water Tower.

The Swim Pools Fund organizational chart is in the Organization Section – Park and Recreation Department.

Debt Service Administration

Budget Highlights

Debt Service Administration is administered by the Fiscal Services Department.

| <i>Debt Service Administration</i> | FY 2006 | FY 2007 | | | FY 2008 |
|--|----------------|----------------|----------------|----------------|----------------|
| | Actual | Original | Amended | Projected | Adopted |
| Fiscal Services Department | | | | | |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 85,222 | 79,722 | 79,722 | 79,722 | 73,856 |
| Internal Service, Interfund | 1,910 | 2,145 | 2,145 | 2,145 | 2,085 |
| Subtotal Operating Expenses | 87,132 | 81,867 | 81,867 | 81,867 | 75,941 |
| Debt Service - Principal | 82,713 | 88,213 | 88,213 | 88,213 | 94,079 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Debt Service Administration | 169,845 | 170,080 | 170,080 | 170,080 | 170,020 |

This budget reflects both principal and interest payments. The principal payment is actually a liability payment rather than an accounting expenditure. The Debt is a lease/purchase agreement for the Wave Rider.

Please refer to the Capital and Debt Section for detailed loan payment information.

Major Accomplishments – Goals and Objectives

This budget only deals with scheduled transactions for debt as issued. Statements of accomplishment, goals, objectives, and policies are not applicable.

Electric City Water Park

Budget Highlights

Electric City Water Park

Park & Recreation Department

| | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 145,456 | 167,748 | 167,748 | 167,748 | 150,548 |
| Supplies & Materials | 61,969 | 58,069 | 58,069 | 61,846 | 68,000 |
| Purchased Services | 71,023 | 122,200 | 125,200 | 123,607 | 136,183 |
| Other Costs | 557 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 26,136 | 28,857 | 28,530 | 27,689 | 23,550 |
| Subtotal Operating Expenses | 305,141 | 376,874 | 379,547 | 380,890 | 378,281 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Electric City Water Park | 305,141 | 376,874 | 379,547 | 380,890 | 378,281 |

Goals and Objectives

Major Accomplishments - In the Past Year

- Continued marketing programs.
- Replaced roof on the bath house.
- Completed CDBG project improving handicap accessibility with installation of sidewalks and hand rails in the interior and exterior areas of the park.
- Public approved a bond issue in the amount of \$2,270,000 to renovate the Mitchell, Water Tower and Jaycee pools and related facilities.
- Purchased pool cover for the Mitchell Pool to reduce energy costs
- Increased guard standards, in-service training, and orientation.
- Increased customer satisfaction and increased awareness through media and staff.
- Developed community events to increase customer use.
- Improved drainage around Flow Rider.
- Successfully conducted second annual Liquid Rock (Battle of the Bands).
- Increased Celebrity Flow Rider Competition participation (all media competition), improving visibility and media coverage of Water Park.
- Purchased new tubes for use at the Lazy River.

Priority Goals and Objectives - For the Upcoming Year

- Continue and build on marketing program.
- Increase guard standards, in-service training.
- Complete bond issue project including gutter system, pool liner, heating unit, circulation and filtration system.
- Paint and repair upper windows in bath house.
- Organize and implement 1st Annual Harvest Thunder Triathlon.

**Natorium Pool
Budget Highlights**

| <i>Natorium Pool</i> Park & Recreation Department | FY 2006 | FY 2007 | | FY 2008 | |
|--|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 163,615 | 140,506 | 140,506 | 140,506 | 146,201 |
| Supplies & Materials | 10,011 | 12,475 | 12,475 | 11,660 | 18,450 |
| Purchased Services | 56,997 | 102,100 | 102,100 | 73,457 | 81,175 |
| Other Costs | (81) | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 26,062 | 23,971 | 23,715 | 19,933 | 22,202 |
| Subtotal Operating Expenses | 256,604 | 279,052 | 278,796 | 245,556 | 268,028 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Natorium Pool | 256,604 | 279,052 | 278,796 | 245,556 | 268,028 |

Goals and Objectives

Major Accomplishments - In the Past Year

- Received two Community Development Block Grants to replace grate system and pool liner.
- Entered into a cooperative membership arrangement with Gold’s Gym.
- Added a noon power workout.
- Significantly increased number of swim lessons offered and number of participants including year round lessons, Saturday and after school lessons.
- Implemented a back rehab program that has been very successful.
- Significantly increased annual attendance/usage.
- Changed to American Heart First Aid and CPR classes; and two staff members are now qualified trainers.
- Upgrades to women’s dressing room including paint, new mirrors and vanity shelf, additional electrical outlets, replaced shower heads.
- Added new lockers to men’s dressing room, along with shelves and mirror.
- Added storage shed.
- Improved landscaping at the front of the building.
- Network with local physicians and physical therapists for rehab programs.
- Increase swimming lessons for outlying schools.

Priority Goals and Objectives - For the Upcoming Year

- Develop new programs such as educational programs, kayaking, prenatal courses, and increase scuba lessons.
- Pursue grants for programming and capital needs.
- Increase usage through marketing efforts.
- Organize lifeguard performance and training program.
- Increase programming for community needs.
- Install new pool liner or comparable treatment and grate system with CDBG funding.
- Install new sidewalks with CDBG funding.
- Work on improvements including new outdoor sign, benches, upgrades to boiler system, replace metal doors and jams on north and south ends (improve condensation problem and energy savings), building improvements.

Neighborhood Pools**Budget Highlights***Neighborhood Pools*

Park & Recreation Department

| | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 20,722 | 29,604 | 29,604 | 23,060 | 18,176 |
| Supplies & Materials | 3,803 | 6,530 | 6,530 | 4,550 | 7,200 |
| Purchased Services | 8,827 | 21,980 | 21,980 | 13,778 | 15,180 |
| Other Costs | 87 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 7,041 | 2,906 | 2,850 | 2,050 | 5,526 |
| Subtotal Operating Expenses | 40,480 | 61,020 | 60,964 | 43,438 | 46,082 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Neighborhood Pools | 40,480 | 61,020 | 60,964 | 43,438 | 46,082 |

Goals and Objectives**Major Accomplishments - In the Past Year**

- Organized lifeguard performance and training program.
- Passed \$2.3 million Aquatics bond issue for improvements to the bath houses, pools, and infrastructures.
- Put together funding for a spray park at each pool

Priority Goals and Objectives - For the Upcoming Year

- Complete renovation of Water Tower Pool in summer of 2007 and Jaycee pool by June 30, 2008 to include rehab of the bath houses, rehabilitation of the pools and infrastructure, and improvements in landscaping and amenities.
- Install new spray park at each pool creating an aquatics complex at each pool and improving the entertainment factor for the community.

Fund 564 – Recreation

City of Great Falls, Montana

| | FY 2006 | FY 2007 | | FY 2008 | |
|---|----------------|----------------|----------------|----------------|----------------|
| | Actual | Original | Amended | Projected | Adopted |
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 229,110 | 225,165 | 225,165 | 296,370 | 392,775 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 0 | 0 | 0 | 0 | 0 |
| Special Assessments | 0 | 0 | 0 | 0 | 0 |
| Investment Earnings | (2,171) | 0 | 0 | 193 | 0 |
| Miscellaneous Revenue | 298 | 0 | 0 | 129 | 100 |
| Subtotal Operating Revenue | 227,237 | 225,165 | 225,165 | 296,692 | 392,875 |
| Proceeds from Long-term Debt | 0 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 189,372 | 193,527 | 193,527 | 193,527 | 220,438 |
| Total Revenue | 416,609 | 418,692 | 418,692 | 490,219 | 613,313 |
| Personal Services | 87,757 | 98,396 | 98,396 | 116,796 | 181,002 |
| Supplies & Materials | 11,060 | 17,650 | 17,650 | 30,850 | 116,888 |
| Purchased Services | 121,889 | 129,955 | 129,955 | 106,628 | 170,483 |
| Other Costs | 50,437 | 32,200 | 32,200 | 32,200 | 32,500 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 92,607 | 53,346 | 53,154 | 58,144 | 70,022 |
| Subtotal Operating Expenses | 363,750 | 331,547 | 331,355 | 344,618 | 570,895 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Transfers - Out to Other Funds | 6,734 | 5,629 | 5,629 | 5,629 | 5,629 |
| Total Expenditures | 370,484 | 337,176 | 336,984 | 350,247 | 576,524 |
| Revenue Over (Under) Expenditures | 46,125 | 81,516 | 81,708 | 139,972 | 36,789 |
| add (deduct) Net Changes in Reserves | 0 | 0 | 0 | 0 | 0 |
| Net Change in the Unreserved Balance | 46,125 | 81,516 | 81,708 | 139,972 | 36,789 |
| Reserves | | | | | |
| Beginning Balance - July 1 | 0 | 20,694 | 20,694 | 0 | 0 |
| Net Change | 0 | 0 | 0 | 0 | 0 |
| Ending Balance - June 30 | 0 | 20,694 | 20,694 | 0 | 0 |
| Unreserved Balance | | | | | |
| Beginning Balance - July 1 | (116,313) | (106,801) | (106,801) | (70,188) | 69,784 |
| Net Change | 46,125 | 81,516 | 81,708 | 139,972 | 36,789 |
| Ending Balance - June 30 | (70,188) | (25,285) | (25,093) | 69,784 | 106,573 |

The Recreation Fund is administered by the Park and Recreation Department. This Fund accounts for fee based recreation programs. Revenues originate directly from program user fees, corporate sponsorships, and a transfer from the General Fund.

The Recreation Fund has five divisions. The divisions are:

- **Central Garage/ Equipment Revolving**
The Central Garage Division administers replacement services for all major vehicles and equipment of the City. Machinery and equipment scheduled for replacement are addressed through this budget.
 - **Ice Breaker Road Race**
This budget includes all operational expenses involved with the Ice Breaker Road Race held yearly in April. The Ice Breaker Road Race is one of the top 100 road races in the nation. The number of runners and walkers that participated in April of 2004 was 2,987.
 - **Multi-Sports Complex**
The City of Great Falls has resumed management of the Multi-Sports Complex, this budget includes all revenues and expenses for operation of the complex.
- Recreation Programs**
Recreation programs include supervised playgrounds, tennis lessons, summer special events, Easter egg hunt, summer arts and crafts, Harvest Thunder Triathlon, road races, Pet and Doll Parade, adult volleyball, adult soccer and adult basketball.
- **Community Center**
This fund oversees the operation of the facility itself and programming of the Community Recreation Center and youth recreation programs.

The Recreation Fund organizational chart is in the Organization Section – Park and Recreation Department.

**Ice Breaker Road Race
Budget Highlights**

| <i>Ice Breaker Run</i> | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Park & Recreation Department | | | | | |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 1,466 | 2,200 | 2,200 | 2,200 | 2,500 |
| Purchased Services | 19,049 | 24,250 | 24,250 | 24,250 | 27,300 |
| Other Costs | 30,274 | 32,200 | 32,200 | 32,200 | 32,500 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 993 | 1,170 | 1,170 | 1,170 | 1,209 |
| Subtotal Operating Expenses | 51,782 | 59,820 | 59,820 | 59,820 | 63,509 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Ice Breaker Run | 51,782 | 59,820 | 59,820 | 59,820 | 63,509 |

Goal and Objectives

Major Accomplishments - In the Past Year

- Maintained high level of participation.
- Continued pre-race training program through television and the Great Falls Tribune, providing excellent media coverage building up to race.
- Partnered with Earth Day Events.
- Established a web site specific to the Ice Breaker Road Race, funded through new sponsors.

Ice Breaker Road Race

Goal and Objectives (continued)

Priority Goals and Objectives - For the Upcoming Year

- Seek additional limited sponsorship of event.
- Increase marketing of event and increase participation.
- Pursue additional activities to enhance event.

Multi-Sports Complex

Budget Highlights

Multi-Sports Complex

| Park & Recreation Department | FY 2005 | FY 2006 | | FY 2007 Adopted | |
|-----------------------------------|---------------|--------------|--------------|--------------------|--------------|
| | Actual | Original | Amended | | Projected |
| Personal Services | 20,638 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 3,382 | 0 | 0 | 0 | 0 |
| Purchased Services | 14,546 | 0 | 0 | 7,933 | 9,000 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 3,589 | 2,727 | 2,727 | 2,727 | 196 |
| Subtotal Operating Expenses | 42,155 | 2,727 | 2,727 | 10,660 | 9,196 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Multi-Sports Complex | 42,155 | 2,727 | 2,727 | 10,660 | 9,196 |

Goals and Objectives

Major Accomplishments - In the Past Year

- Continued a two year lease with the Great Falls Softball Association. The Association retains all revenues and is responsible for expenses related to the operation of the complex.
- Resumed management of the Multi-Sports Complex.

Priority Goals and Objectives - For the Upcoming Year

- Work with the Great Falls Softball Association and softball players to insure the successful administration of the complex including monitoring the operation of the facility to insure the programs and facilities are maintained.
- Manage the financial viability of the complex to insure funding for routine quality maintenance and capital improvements.

Recreation Programs

Budget Highlights

Recreation Programs

| Park & Recreation Department | FY 2006 | FY 2007 | | FY 2008 Adopted | |
|----------------------------------|---------------|---------------|---------------|--------------------|---------------|
| | Actual | Original | Amended | | Projected |
| Personal Services | (5,574) | 1,308 | 1,308 | 0 | 11,198 |
| Supplies & Materials | 1,097 | 2,400 | 2,400 | 2,400 | 2,900 |
| Purchased Services | 28,377 | 8,575 | 8,575 | 7,031 | 9,225 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 75,400 | 27,325 | 27,281 | 31,641 | 46,067 |
| Subtotal Operating Expenses | 99,300 | 39,608 | 39,564 | 41,072 | 69,390 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Recreation Programs | 99,300 | 39,608 | 39,564 | 41,072 | 69,390 |

Recreation Programs (continued)

Goals and Objectives

Major Accomplishments - In the Past Year

- Increased adult sport league participation.
- Reorganized summer recreation program and implemented as part of summer camp programs.
- Electric City Winter Classic

Priority Goals and Objectives - For the Upcoming Year

- Increase adult sport league participation.
- Establish coed basketball leagues.
- Reorganize summer recreation program and implement as part of summer camp program.
- Secure sponsorship of programs such as the Pet & Doll Parade.

Community Center

Budget Highlights

| <i>Community Center</i> | FY 2006 | FY 2007 | | FY 2008 | |
|--------------------------------|---------|----------|---------|-----------|---------|
| | Actual | Original | Amended | Projected | Adopted |
| Park & Recreation Department | | | | | |
| Personal Services | 93,331 | 97,088 | 97,088 | 97,088 | 111,079 |
| Supplies & Materials | 8,497 | 13,050 | 13,050 | 11,450 | 66,200 |
| Purchased Services | 66,530 | 88,130 | 88,130 | 69,747 | 96,922 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 13,036 | 24,139 | 23,991 | 24,017 | 15,812 |
| Subtotal Operating Expenses | 181,394 | 222,407 | 222,259 | 202,302 | 290,013 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Community Center | 181,394 | 222,407 | 222,259 | 202,302 | 290,013 |

Goals and Objectives

Major Accomplishments - In the Past Year

- Provide Scholarships for out-of-school programs through CDBG funding request
- Installed new exit/entrance to basement
- Contracted with local basketball coaches to hold boys & Girls basketball camps.
- Repairs made to roof and new gutters installed.
- Parking lot paved and striped.
- Building removed from parking lot.
- Held first annual Dodge Ball tournament.
- Ran successful 32 team youth basketball tournament.
- Cut hours on Saturday and Sunday during weekends resulting in reduced labor costs.
- 3 on 3 Youth Winter Basketball League
- Added two new camp programs

Priority Goals and Objectives - For the Upcoming Year

- Become fully funded through rentals, program fees, grants, and special events.
- Expand usage of the facility and available hours.
- Complete parking lot landscaping
- Continue to pursue new programs and activities to enhance center’s service to community and increase revenue.
- Continue to work on building improvements with increased funding.

Fund 571 – Civic Center Events

City of Great Falls, Montana

| | FY 2006 Actual | Original | FY 2007 Amended | Projected | FY 2008 Adopted |
|---|-------------------|----------------|--------------------|----------------|--------------------|
| Fund Summary | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental | 2,500 | 0 | 0 | 0 | 0 |
| Charges for Services | 279,860 | 286,010 | 286,010 | 300,599 | 327,820 |
| Fines and Forfeitures | 0 | 0 | 0 | 0 | 0 |
| Internal Services | 0 | 0 | 0 | 0 | 0 |
| Special Assessments | 0 | 0 | 0 | 0 | 0 |
| Investment Earnings | 3,318 | 1,100 | 1,100 | 4,173 | 3,400 |
| Miscellaneous Revenue | 15,687 | 12,000 | 12,000 | 23,310 | 21,000 |
| Subtotal Operating Revenue | 301,365 | 299,110 | 299,110 | 328,082 | 352,220 |
| Proceeds from Long-term Debt | 0 | 0 | 0 | 0 | 0 |
| Transfers - In From Other Funds | 212,500 | 216,000 | 216,000 | 216,000 | 216,352 |
| Total Revenue | 513,865 | 515,110 | 515,110 | 544,082 | 568,572 |
| Personal Services | 179,823 | 206,137 | 206,137 | 212,443 | 255,549 |
| Supplies & Materials | 33,969 | 27,791 | 27,791 | 35,732 | 40,150 |
| Purchased Services | 58,389 | 70,999 | 70,999 | 61,812 | 71,255 |
| Other Costs | 22,563 | 32,575 | 32,575 | 16,044 | 23,500 |
| Debt Service - Interest & Fees | 3,705 | 3,706 | 3,706 | 3,706 | 2,360 |
| Internal Service, Interfund | 149,103 | 161,332 | 160,977 | 161,197 | 176,943 |
| Subtotal Operating Expenses | 447,552 | 502,540 | 502,185 | 490,934 | 569,757 |
| Debt Service - Principal | 10,153 | 10,153 | 10,153 | 10,153 | 11,499 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Transfers - Out to Other Funds | 2,959 | 2,326 | 2,326 | 2,326 | 2,326 |
| Total Expenditures | 460,664 | 515,019 | 514,664 | 503,413 | 583,582 |
| Revenue Over (Under) Expenditures | 53,201 | 91 | 446 | 40,669 | (15,010) |
| add (deduct) Net Changes in Reserves | 0 | 0 | 0 | 0 | 0 |
| Net Change in the Unreserved Balance | 53,201 | 91 | 446 | 40,669 | (15,010) |
| Reserves | | | | | |
| Beginning Balance - July 1 | 5,251 | 16,406 | 16,406 | 5,251 | 5,251 |
| Net Change | 0 | 0 | 0 | 0 | 0 |
| Ending Balance - June 30 | 5,251 | 16,406 | 16,406 | 5,251 | 5,251 |
| Unreserved Balance | | | | | |
| Beginning Balance - July 1 | 10,176 | 48,578 | 48,578 | 63,377 | 104,046 |
| Net Change | 53,201 | 91 | 446 | 40,669 | (15,010) |
| Ending Balance - June 30 | 63,377 | 48,669 | 49,024 | 104,046 | 89,036 |

Fund Purpose

The Civic Center Events Fund is administered by the Park and Recreation Department. The function of this fund is to promote and coordinate the use of the Mansfield Center for the Performing Arts Theater, Convention Center, Missouri Room, and other meeting rooms. The Civic Center fund is also responsible for a portion of the custodial service, utilities, and maintenance for the Theater, Convention Center, Missouri Room, and other meeting rooms.

The Mansfield Theater, Convention Center, and various meeting rooms are all part of the Civic Center Building. Capital improvements in these areas are financed through the facility surcharge fees, the General Fund, and fundraising efforts.

The organizational chart of Civic Center Events is in the Organization Section – Park and Recreation Department.

Debt Service

Budget Highlights

Debt Service Administration is administrated by the Fiscal Services Department.

| <i>Debt Service Administration</i> Fiscal Services Department | FY 2006 | FY 2007 | | | FY 2008 |
|--|---------------|---------------|---------------|---------------|---------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 0 | 0 | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 | 0 |
| Other Costs | 0 | 0 | 0 | 0 | 0 |
| Debt Service - Interest & Fees | 3,705 | 3,706 | 3,706 | 3,706 | 2,360 |
| Internal Service, Interfund | 61 | 105 | 105 | 105 | 95 |
| Subtotal Operating Expenses | 3,766 | 3,811 | 3,811 | 3,811 | 2,455 |
| Debt Service - Principal | 10,153 | 10,153 | 10,153 | 10,153 | 11,499 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Debt Service Administration | 13,919 | 13,964 | 13,964 | 13,964 | 13,954 |

This budget reflects both principal and interest payments. The principal payment is actually a liability payment rather than an accounting expenditure. Please refer to the Capital and Debt Section for detailed loan payment information. The debt is for the purchase of a ticketing system.

Major Accomplishments – Goals and Objectives

This budget only deals with scheduled transactions for debt as issued. Statements of accomplishment, goals, objectives, and policies are not applicable.

Budget Highlights

| <i>Civic Center Events - Subsidized</i> Park & Recreation Department | FY 2006 | FY 2007 | | | FY 2008 |
|---|----------------|----------------|----------------|----------------|----------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 150,338 | 164,564 | 164,564 | 172,534 | 190,762 |
| Supplies & Materials | 30,446 | 24,041 | 24,041 | 28,440 | 35,900 |
| Purchased Services | 14,006 | 22,088 | 22,088 | 19,253 | 24,015 |
| Other Costs | 12,493 | 12,000 | 12,000 | 12,044 | 12,000 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 149,042 | 161,027 | 160,672 | 160,892 | 175,997 |
| Subtotal Operating Expenses | 356,325 | 383,720 | 383,365 | 393,163 | 438,674 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total Civic Center Events - Subsidized | 356,325 | 383,720 | 383,365 | 393,163 | 438,674 |

Fund 571 – Civic Center Events

City of Great Falls, Montana

| <i>CC Events - In-house Promoted</i> Park & Recreation Department | FY 2006 | FY 2007 | | | FY 2008 |
|--|---------------|---------------|---------------|---------------|---------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 2,892 | 4,492 | 4,492 | 2,794 | 6,037 |
| Supplies & Materials | 3,412 | 3,000 | 3,000 | 6,542 | 3,500 |
| Purchased Services | 30,405 | 37,011 | 37,011 | 34,759 | 34,340 |
| Other Costs | 6,049 | 16,925 | 16,925 | 0 | 7,500 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | 0 | 0 | 0 | 0 | 651 |
| Subtotal Operating Expenses | 42,758 | 61,428 | 61,428 | 44,095 | 52,028 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total CC Events - In-house Promoted | 42,758 | 61,428 | 61,428 | 44,095 | 52,028 |

| <i>CC Events - Other Promoter</i> Park & Recreation Department | FY 2006 | FY 2007 | | | FY 2008 |
|---|---------------|---------------|---------------|---------------|---------------|
| | Actual | Original | Amended | Projected | Adopted |
| Personal Services | 26,593 | 37,081 | 37,081 | 37,115 | 58,750 |
| Supplies & Materials | 111 | 750 | 750 | 750 | 750 |
| Purchased Services | 13,978 | 11,900 | 11,900 | 7,800 | 12,900 |
| Other Costs | 4,021 | 3,650 | 3,650 | 4,000 | 4,000 |
| Debt Service - Interest & Fees | 0 | 0 | 0 | 0 | 0 |
| Internal Service, Interfund | | 200 | 200 | 200 | 200 |
| Subtotal Operating Expenses | 44,703 | 53,581 | 53,581 | 49,865 | 76,600 |
| Debt Service - Principal | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |
| Total CC Events - Other Promoter | 44,703 | 53,581 | 53,581 | 49,865 | 76,600 |

Goals and Objectives

Major Accomplishments - In the Past Year.

- Provided space and associated services for 1,205 activities with attendance of over 182,423 people.
- Contributed to the expansion of RiverFest through the creation and implementation of new activities.
- Contributed to the arts and entertainment offerings for young adults through the programming of performances and activities at RiverFest.
- Partnered with the State of Montana/Department of Economic Development to reinstate the Made in Montana tradeshow (now know as Made in Montana MarketPlace).
- Developed a new partnership with Great Falls Community Concert Association in bringing in the Montana Repertory Theatre production, an identified need in the community arts development study.
- Partnered with Pretty One Productions in developing a new summer community theater program at the Mansfield Theater. (Over 3,500 patrons saw the production through a 7-day run.)
- Contributed to the revitalization of downtown by retaining and attracting new events
- Worked with the Mansfield Center for the Performing Arts Advisory Board in developing a long range plan for facility improvements, fund raising efforts, managed rate policies, and audience development.

Goals and Objectives (continued)**Priority Goals and Objectives for the Upcoming Year**

- Continue to enhance the community's arts, culture & entertainment experience through participation in GF Arts Council, co-promotion of special projects with partners such as GF Community Concert, and participation in producing RiverFest.
- Raise funds for Theater improvements through partnerships with Pretty One Productions, GF Community Concert and others.
- Continue to work with GF Chamber's CVB to attract and retain conventions and events that impact the local economy and contribute to the revitalization of downtown.
- Continue efforts to maintain and improve facilities and services.
- Continue working with the Mansfield Center for the Performing Arts Advisory Board in implementing the long range plan for facility improvements, fund raising efforts, managed rate policies, and audience and program development.
- Continue to expand marketing efforts for the Mansfield Center for the Performing Arts and meeting rooms.